



# Support to National REDD+ Action: Global Programme Framework 2011-2015 Work Plan and Budget Revision 2015

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UN-REDD PROGRAMME TWELFTH  
POLICY BOARD MEETING

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7-9 July 2014

Lima, Peru

# UN-REDD PROGRAMME DOCUMENT

## Budget Revision (July 2014)

Programme Title: **UN-REDD Programme – Support to National REDD+ Action: Global Programme Framework 2011-2015 (SNA)**

Programme Outcome(s): **This budget revision refers to SNA Outcomes 1-8 and their associated Outputs.**

Programme Duration: 4.5 years

Anticipated start/end dates:  
1 July 2011 / 31 December 2015

Fund Management Option(s): Pass-Through

Managing or Administrative Agent: UNDP  
(if/as applicable)

Sources of funded budget: UN-REDD  
Programme Fund

Distribution of Funds:

FAO:	US\$ 8,361,631
UNDP:	US\$ 8,742,648
UNEP:	US\$7,328,664

Total estimated budget revision: US\$ 24,432,943\*

Out of which:

1. Funded Budget:	US\$ 24,432,943
2. Unfunded budget:	-----

Budget allocation approved by the UN-REDD  
Programme Policy Board, 14 October 2011:  
US\$ 19,995,981\*\*

Budget allocation approved by the UN-REDD  
Programme Policy Board, 25 June 2012:  
US\$ 1,440,565

Budget allocation approved by the UN-REDD Policy  
Board, 27 October 2012: US\$ 47,578,767\*\*\*

Budget allocation approved by the UN-REDD  
Programme Policy Board, 26-27 June 2013:  
US\$ 4,380,000

Budget allocation approved by the UN-REDD  
Programme Policy Board, 8-10 December 2013:  
  
US\$24,725,978

Total revised budget: US\$ 122,554,234

\* Total estimated budget includes both programme costs and indirect support costs.  
\*\* US\$ 24,185,981 was approved by the Policy Board, out of which US\$ 4,190,000 was re-phased to 2013.  
\*\*\*Of the approved amount, US\$ 613,695 was provided directly to UNEP by the Government of Spain.

## 1. INTRODUCTION

The Work Plan and Budget Revision 2015 for the UN-REDD Programme's *Support to National REDD+ Action: Global Programme Framework 2011-2015* (SNA) is designed to ensure the continued support of UN-REDD Programme collaborating agencies to Programme partner countries in their progress towards REDD+ readiness. The budget of US\$ 24,432,943 will provide core support functions and country-specific support through the SNA modality, as well as the continued provision of UN-REDD Programme Secretariat services in 2015. This SNA Work Plan and Budget Revision 2015 is now presented to the UN-REDD Programme Policy Board for approval at its twelfth meeting on 7-9 July 2014, in Lima, Peru. It is accompanied by a response matrix detailing how Policy Board inputs have been considered, as per Decision 6 adopted during the eleventh Policy Board Meeting.

The SNA Work plan and Budget Revision 2015 is fundamentally based on lessons learned from the implementation of the UN-REDD Programme's SNA and National Programmes support modalities and demand for Targeted Support – and is guided by the *Warsaw Framework for REDD+*, adopted at UNFCCC COP19. It acknowledges 2015 as a bridging phase of the UN-REDD Programme, in that it is the last year of both the UN-REDD Programme's 2011-2015 Strategy and the SNA's current lifespan, and a time of transition to a future post-2015 strategy. In this regard, the SNA Work Plan and Budget Revision 2015 is aligned with SNA Framework Document 2011-2015 and built on the successes of five years of REDD+ readiness efforts, while also being forward-looking and taking into account the evolving REDD+ landscape.

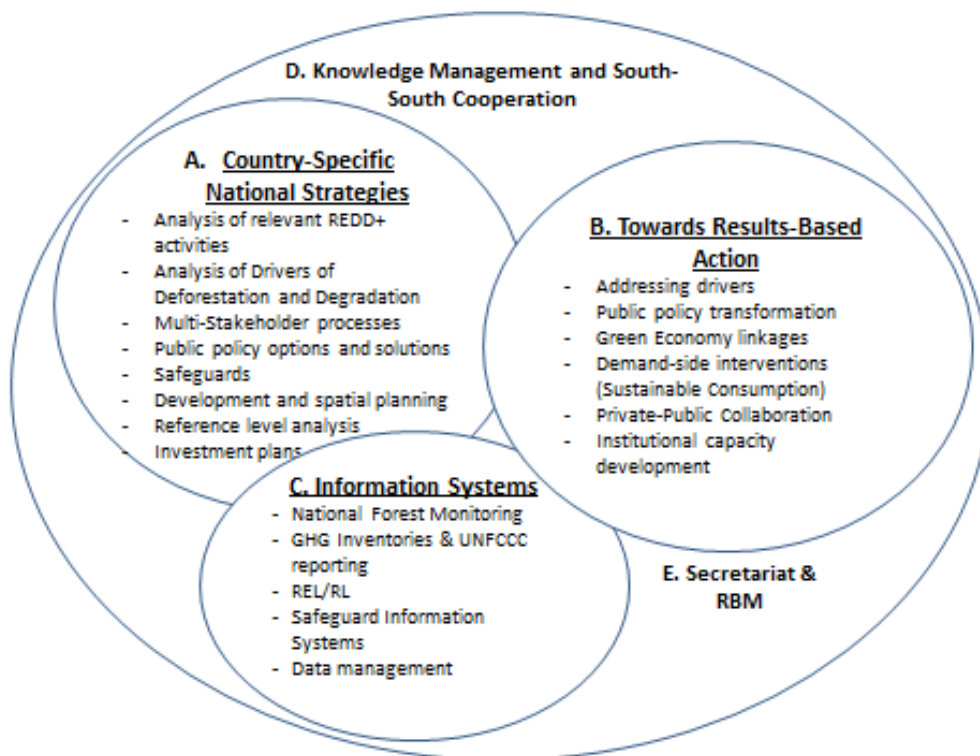
In recent years the UN-REDD Programme has been working increasingly in cooperation with and complementarily to other initiatives at the country level. Parallel to this, we have seen an increase in requests for Targeted Support that leverages the Programme's guidelines and approaches to better scope, harmonize, coordinate and ensure the technical quality of national REDD+ actions – including those supported also by other initiatives. As such, SNA support has become a valuable tool for countries to use in both progressing towards more advanced phases of REDD+ and in meeting the requirements of multiple REDD+ initiatives, donors and organizations in a way that is coordinated and consistent with UNFCCC decisions and guidance. For these reasons, the SNA Work Plan and Budget Revision 2015 also contains adjustments to strengthen this coordinated delivery approach of REDD+ readiness support.

The SNA Work plan and Budget Revision 2015 is based on providing support for core elements of REDD+ readiness as per the diagram seen of the following page.

As illustrated in the diagram, the SNA Work Plan and Budget Revision 2015 is designed to support countries to develop the capacities necessary to meet the results-based rewards system of REDD+ envisioned within the UNFCCC, while at the same time ensuring the UN-REDD Programme has the capacity to deliver this support and leverage developed REDD+ experiential knowledge. Essentially, the presented SNA Work Plan and Budget revision for 2015 is based on initial reflections on how to better support countries to REDD+ results based phase in accordance to the recent developments within the UNFCCC and an evolving REDD+ landscape with increased number of actors and countries on different stages of development. In this regard, the budget presented is a minimum budget, with no proposed expansion of work, in line with the understanding that it is a transition period, that the results of the UN-REDD Programme evaluation were not available in time for being incorporated<sup>1</sup> and that a process to develop a UN-REDD Programme strategy is underway

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<sup>1</sup> Per the decision mentioned above, the present revision was due for circulation to the Policy Board on 20 May shortly after the draft UN-REDD Programme Evaluation Report was received. This has not allowed sufficient time to take into account results of the evaluation. These will be considered as the management response is prepared and will help refine and improve programme delivery in 2015 where possible. The evaluation results will also inform the future strategy.



In sum, the proposed SNA 2015 work plan and budget seeks to:

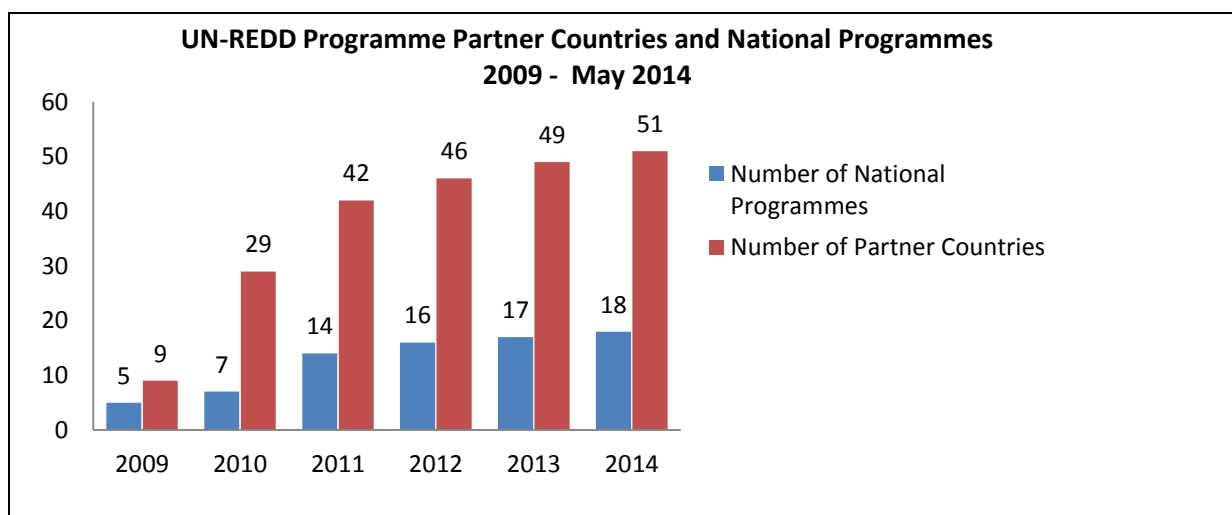
- 1) Maintain the operational function of the SNA to deliver expected normative work in supporting countries;
- 2) Provision of targeted support as available resources allow upon request from countries and tailor the support according to the specific needs and circumstances in the countries;
- 3) Sustain the Programme's knowledge management platform building on lessons learned and South-South cooperation;
- 4) Provide further opportunities for joint programming between the agencies and with related initiatives;
- 5) Maintain the provision of Secretariat services, including meeting Policy Board demands; and
- 6) Focus on implementation of the Cancun Agreements, and any further provisions to implement them by the UN Framework Convention on Climate Change (UNFCCC), such as the Warsaw Framework for REDD+, adopted by the Parties at UNFCCC.

## 2. BACKGROUND

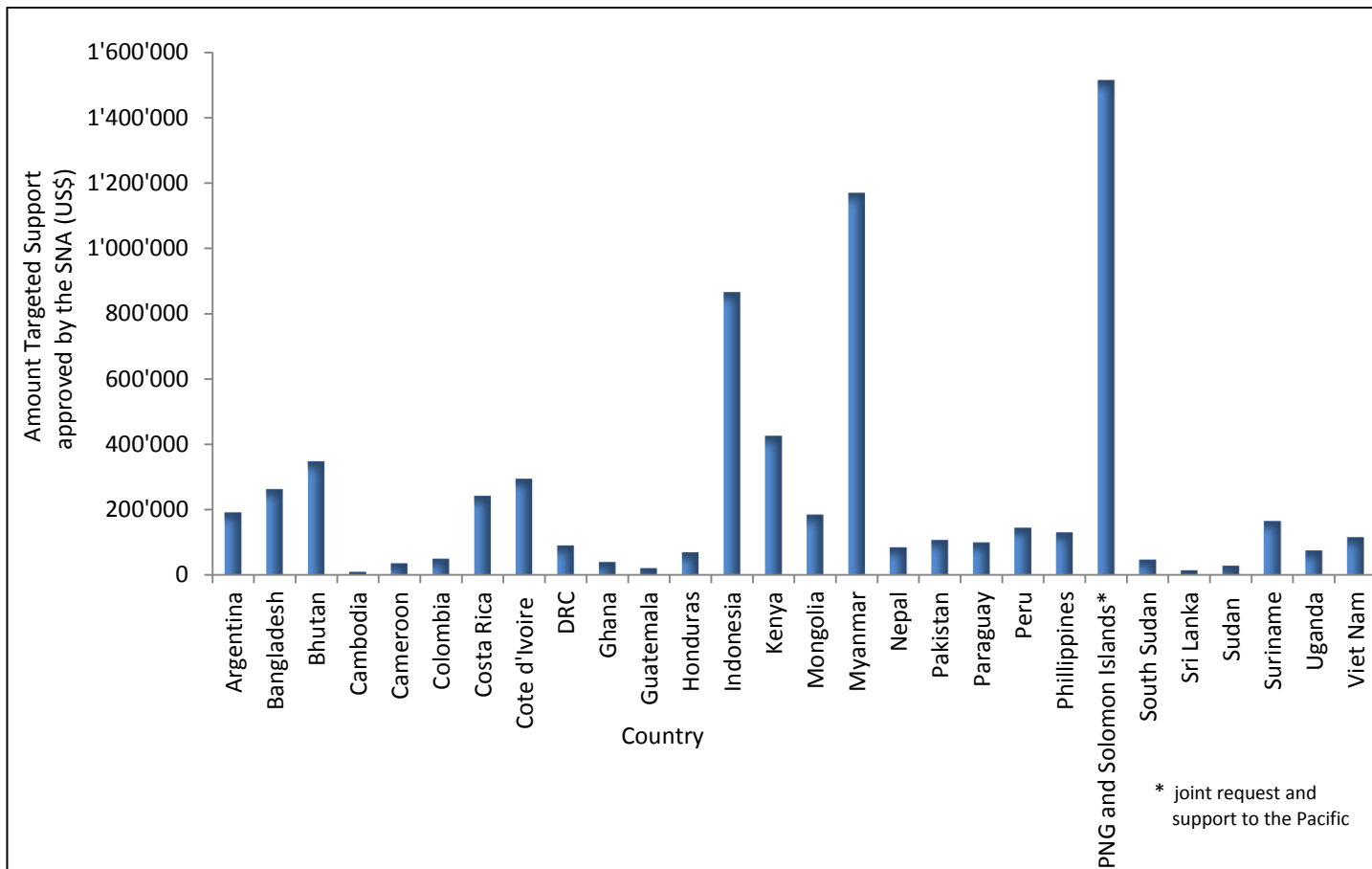
A positive funding situation in 2013 enabled the UN-REDD Programme to invite additional countries to submit National Programmes and to expand on several SNA work areas, including increased funding for country-specific support (targeted support and backstopping). This helped the SNA modality to make a significant contribution to meeting the level of ambition proposed in the UN-REDD Programme Strategy 2011-2015, both in terms of number of countries supported and progress made in REDD+ implementation. The additional funds available in 2014 also made possible new initiatives such as the REDD+ Academy and support for more robust targeted support and country needs assessments.

Countries are advancing with their national REDD+ efforts and the Programme, as of May 2014, has 51 partner countries in different phases of their REDD+ implementation. There are now 18 National Programmes of which five National Programmes have had their first stage completed. The demand for country-specific support (under the SNA) has increased and as of May 2014 targeted support has been approved to 29 countries with a total amount of USD 6.8 million. (Figure 1 and 2).

UN-REDD Programme support to these countries, in collaboration with other REDD+ initiatives (FCPF, Forest Investment Program [FIP] and bilateral cooperation) has contributed to addressing critical REDD+ issues and supporting the implementation of the Cancun Agreements and further provisions under the UNFCCC while respecting and adapting to national circumstances. The foundation laid through the SNA approved by the UN-REDD Policy Board in 2011 has formed an important basis for the increase in the number of countries supported through National Programmes and through country specific support. The development of methodologies, approaches and guidance developed under the SNA modality with engaged participation at country, regional and global levels has allowed UN-REDD Programme partner countries to progress REDD+ in accordance to best practices adapted to their national circumstances. As countries move towards demonstration activities, the importance of the unique combination of the support through international support functions and through country specific support delivered by the UN-REDD Programme has become clearer. By delivering support through a mix of delivery modalities at multiple levels in a complementary way, provides for building solid knowledge on REDD+ while taking countries to meet their specific needs to develop and implement national REDD+ strategies. The SNA and National Programmes are increasingly intertwined through provision of backstopping and targeted support, and define the differential of the UN-REDD approach to support to REDD+ readiness.



**Figure 1.** Number of UN-REDD Programme Partner countries and number of countries with National Programmes from 2009 to May 2014.



**Figure 2.** UN-REDD Programme partner countries that have received targeted support (SNA country specific support) and amount approved per country as of May 2014, including multiple amounts per country.

In 2013 countries, the following results and progress achieved through SNA support are worth highlighting:

- Significant progress on countries national forest monitoring systems (NFMS) and MRV through increased technical capacity and knowledge sharing, including trainings on several aspects of the NFMS and dissemination of tools (i.e. Gobalometree), manuals other materials, and south south cooperation efforts;
- Support for building credible and inclusive governance was provided to more than 36 countries. Through tailored support according to their national priorities and process for developing national REDD+ strategies, countries used data generated by participatory governance assessments (PGAs) for prioritizing specific governance issues; undertook inclusive development of national REDD+ roadmaps and strategies; advanced the understanding of tenure considerations for REDD+; carried out gender analysis; clarified legislative frameworks; used transparency and accountability elements to inform their strategic process; developed fund management systems; and/or examined options for equitable benefit sharing;
- Indigenous peoples and civil society participation in REDD+ mechanisms and platforms were strengthened in 15 partner countries and over 2,900 country-level indigenous peoples and civil society organization (CSO) stakeholders in 22 countries were informed on REDD+ issues;
- A first exposure of the Programme to a case of grievance related to the National Programme of Panama resulted in important lessons learned and the grievance response

process is being operationalized by the Programme to enable it to effectively and responsibly respond to similar situations should they arise.

- Recommendations and clarifications on development of national approaches to safeguards and on use of relevant tools and guiding documents were provided through the Programme's *Conceptual Framework for Supporting the Development of Country Approaches to Safeguards*, made available to all stakeholders.
- A global expert panel was convened to assess the linkages between REDD+ and a Green Economy. The resulting report 'Building Natural Capital: How REDD+ can Support a Green Economy' has been downloaded over 6,000 times in the past four months.
- Several countries, including Indonesia, progressed on green economy transformation as measured by strategies with investment options based on multiple benefits. The global knowledge base on REDD+ in a green economy was increased in 2013 through several knowledge and information sharing events.
- Countries advanced on private sector engagement by identifying relevant private sector actors for REDD+ implementation.
- Success stories, lessons learned and innovative approaches continued to be systematically available and information sharing further proven to be the key for consistent country driven REDD+.

The above are only some highlight of the impacts the SNA modality had in 2013. The UN-REDD Programme 2013 Annual Report 2013 and SNA Annex describes the full array of achievements and includes focus stories on implementation, financial delivery, challenges and opportunities to overcome them, lessons learned and strategic issues to consider for the future.

The ability of the SNA as well as the Programme as a whole to adjust to new and emerging stakeholder needs, circumstances and a shifting global REDD+ agenda, is critical to deliver relevant support to countries in their progress on REDD+ in 2015 and beyond. Stock-taking of the achievements and lessons within the current Programme Strategy 2011-2015 as well as in the SNA Framework 2011-2015 provides the basis for 2015 planning, which will be the transition phase into the post 2015 period of the UN-REDD Programme.

### **3. PROPOSED SNA WORK PLAN AND BUDGET REVISION 2015**

The SNA will continue to leverage its capacity to support country REDD+ readiness, through its technical support at different levels (national, regional, global), multi-stakeholder approach, targeted support and capacity development, meeting specific needs, South-South collaboration, information sharing, etc to implement activities that are strategic entry points for immediate delivery, and which together build a holistic structure for nurturing countries' REDD+ readiness processes. This revision for 2015 proposes to maintain most of the outputs under all of the work areas, assessed against core elements of readiness to take REDD+ to results, with a minimum budget that can secure the Programme's technical infrastructure and continuity of delivery. The inter-agency collaboration across outcomes and joint programming remains the basis of the revision. It reflects scaled down activities and ambitions in comparison with the funding situation for 2014 but still with the level of support to serve the growing numbers of partner countries, and of new National Programmes (up to six new ones to be prepared or starting in 2015). The detailed work plan and budget revision in **Annex 1** includes indicative activities and budget allocations required under each outcome and output.

***Outcome 1. REDD+ countries have systems and capacities to develop and implement MRV and monitoring.***

The scope and planned activities under Outcome 1 have been revised, taking into account the following key considerations:

- (1) responding to country requests and the urgency emanating from the decisions adopted in Warsaw on Forest Reference Emission Levels and Forest Emission Levels (RLs/REs) (new output), NFMS and MRV provisions;
- (2) the need to support countries to achieve as soon as possible tailored, sustainable and suitable of improvement NFMS and MRV systems that can also provide a context/frame for the MRV of demonstration activities; and
- (3) the need to more clearly emphasize the sharpened focus of the Programme to support REDD+ countries to be responsive to all the relevant UNFCCC decisions, in particular the Warsaw Framework. This is needed so that results-based action will be recognized and eligible for results-based finance and the basis for this is to have core elements of the Cancun Agreements in place. The NFMS design can also address other information needs as deemed necessary by specific countries.

Although as indicated in the initial draft of the UN-REDD Programme Evaluation report, MRV support has been progressing well, some essential elements, such as the support to construction of REL/REs were not able to advance substantively until recently as countries increased in their availability of information and more guidance was provided by the UNFCCC. After clear guidance on the submission and review process for REL/REs was provided by the UNFCCC in Warsaw in late 2013 and building on experience gained through support to countries and the progress made in many countries towards demonstration activities (Phase II) at subnational levels, support countries in their processes of constructing their reference levels is seen as an urgent need. The support should be based on the progress made by individual countries on their NFMS and MRV systems and taking into account: (1) their respective involvement in demonstration activities and the need of REs for those; (2) the final national scale aimed; (3) the submission requirements under the UNFCCC; and (4) the review process foreseen. In that regard a new Output (1.3) is included, *“Support to preparation of forest reference emission levels and forest reference levels”*.

Therefore although activities to support MRV and NFMSs remain the same in general, the support to countries will strive more and more for initially robust systems that are suitable to be improved over time but can provide carbon estimates suitable to be MRV in an early stage. This will allow countries to start applying for financial support under the Green Climate Fund, or other funding options. This funding will enable countries to develop demonstration activities with confidence that will later be consistent, and support the testing, of their nationally wide efforts on REDD+ in line with the REDD+ provisions under the UNFCCC. At global level the efforts will focus on articulating and sharing a broad set of free tools than can be used, and tailored if necessary, developed to support different countries by the Programme and by others. Strong emphasis will be placed on south-south exchange and cooperation, as for example it is already successfully being done through INPE-Brazil on technical systems and through the regional sharing of national experiences on NFMS or Mexico leading MRV south south exchange in Mesoamerica.

As an important guiding principle, and to ensure that more and more practical approaches are taken to adapt to the emerging opportunities, the Programme’s approach to provide support in this area will be driven by the UNFCCC context as well as the implementation of REDD+ in a stepwise manner as already stated in the NFMS and MRV approach presented in 2013. Also, more attention will be paid to the importance of the information that could be collected through the NFMS and its



relevance for addressing REDD+ drivers in the context of cross-sectorial synergies with other relevant sectors (such as agriculture) and the national REDD+ strategies.

The proposed budget of Outcome 1 is US\$ 5,740,245.

***Outcome 2. Nationally owned credible, inclusive national governance systems are developed for REDD+ implementation***

While the UN-REDD Programme has been recognized for its standard setting approach concerning (i) participatory processes; (ii) free, prior, and informed consent (FPIC); and (iii) REDD+ governance<sup>2</sup>, there is also recognition that the work needs to be sequenced according to country needs and in-line with country strategic priorities in addressing the drivers of deforestation and degradation.

The UN-REDD Programme also recognizes that greater focus is needed on assisting countries to analyze drivers and consider strategic options to address drivers in an inclusive, transparent, and equitable setting. Efforts to tackle priority issues need to be made earlier in the readiness process.

Drawing on lessons generated so far, greater emphasis is needed on assisting countries to develop first versions of national strategies or action plans that set out the planned sequence for achieving results-based action, the associated governance and capacity development implications. This process needs to be cross-sectoral and undertaken in a participatory manner. To respond to this, revised activities under Output 2.2 propose to better sequence the activities, according to country needs, and to build governance support with the analysis of priority REDD+ activities and related drivers as starting points. This will be informed by the country needs assessments carried out in 2014, as well from information stemmed from lessons learned provided by the regional teams.

Emphasis will also be placed on supporting countries to determine the scope and scale of public policy options to achieve results-based actions, through careful consideration of the most efficient entry points. Supporting these decisions will require assessments of governance opportunities and challenges, including transparency and accountability needs, reviews of legal frameworks and ongoing reform processes, gender inclusion, cross-sectoral engagement transparent fund management systems and effective participation of civil society and indigenous peoples, drawing from the activities under Outcome 4.

In addition, activities have been restructured to respond to a growing demand from countries for technical assistance and capacity building to develop legal frameworks and tenure systems supportive of national REDD+ strategies. The Programme's technical capacity in the fields of tenure and legal preparedness has been increased to enable the provision of country-specific support on these critical issues.

A number of new activities under Output 2.2 are proposed to focus on supporting analyses of relevant REDD+ activities and drivers of deforestation and degradation; public policy options and solutions to achieve results-based action; policy advice and technical support regarding national circumstances and FREL/FRL adjustments and develop tools to implement strategy and operate implementation framework. Those activities were reunited under Output 2.2 bis.

Renewed efforts will be made to draw on the expertise, technical and policy advice of different agencies and seek strategic partnerships with global, regional and national actors. As targeted support plans are limited under this budget proposal, the technical and policy support will mainly

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<sup>2</sup> As highlighted repeatedly in the draft External Evaluation of the UN-REDD Programme, pp 35, 41 and 74.

focus on actions undertaken as part of National Programmes or other readiness activities. The SNA 2015 will also allow technical support and backstopping under on-going and planned targeted support requests until the end of 2015.

In summary, Outcome 2 support will help requesting countries to develop and prioritize strategies and action plans to assess and address, through an iterative approach, selected proximate drivers of deforestation and forest degradation and their underlying causes related to tenure, forest governance, gender and social equity.

The proposed budget of Outcome 2 is US\$ 5,848,859.

***Outcome 3. National systems for transparent, equitable, credible and accountable management of REDD+ funding are strengthened.***

Some of the outputs under this outcome were absorbed by Outcome 2 and others deferred to 2015 as per the SNA Workplan and Budget Revision 2013-2014, approved at the ninth Policy Board meeting. In this minimum work plan and budget, the two deferred outputs have not been included.

***Outcome 4. Indigenous peoples, local communities, civil society organizations and other stakeholders participate effectively in national and international REDD+ decision making, strategy development and implementation***

The UN-REDD Programme's unique convening capacity has been instrumental in helping indigenous peoples' and civil society organisations have a stronger voice in national forest policy dialogues and global debates around the REDD+ agenda. This work is seen to have contributed to the democratization and inclusiveness of REDD+ processes. Despite this progress, ensuring the full and effective participation of stakeholder is predicated on sustained and continued efforts, and there is still further progress to be made, including: the need to continue to strengthen active participation in public decision-making; more clearly defining and supporting non-indigenous communities to participate effectively in REDD+; and advancing progress on issues of indigenous peoples' and local communities' land tenure and rights in the context of REDD+.

More attention will be put at the national levels to strengthen national systems of representation and engagement. Though work on supporting indigenous peoples will continue given their unique contribution to REDD+ and historical marginalization in forest decision-making, there will be an additional focus on non-indigenous local communities, with an emphasis on defining these stakeholder groups more clearly at the national level and devising appropriate ways to engage these key stakeholders. There will be an additional focus on stakeholder engagement in processes to identify and address drivers of deforestation, linking closely with relevant activities under Outcome 2. Support will continue to be given to international level representatives, consistent with the Programme's efforts to support the engagement of civil society and indigenous peoples' member and observer representatives.

Given the Programme's well-recognized comparative advantage relative to other multi-laterals and bi-laterals involved in REDD+ in promoting a rights-based approach for IPs and other local communities, it has contributed significantly to define rights-based concepts, such as free, prior and informed consent (FPIC). As noted in Outcome 2 above, the standard defining and setting role of the Programme is one of its greatest strengths. Early work to support select countries to define and implement important principles and approaches, such as FPIC and grievance redress mechanisms, will be consolidated and brought to more partner countries. The Programme will continue to review, refine and iteratively progress this work over 2015 and beyond. These activities will be closely aligned with and feed into broader work on safeguard systems under Outcome 5.

Having laid down essential groundwork on participatory and rights-based principles, processes and mechanisms in its first five years of REDD+ support to countries, the Programme can now use this stakeholder engagement “infrastructure” to help countries tackle key next-step issues in preparing the ground for REDD+. Countries will be supported to explore sensitive but vital issues, such as tenure, rights-based approaches, and participatory monitoring and equitable application of REDD+ resources, as part of and sequenced with a country’s national REDD+ strategy or action plan. Strategies for addressing priority drivers of deforestation need to be determined in a participatory manner, with a specific focus on how indigenous peoples and local community perspectives and needs can be addressed.

This important body of work will continue to support countries to operationalize the Cancun Safeguard requirements of “full and effective participation.” However, there will be a keen focus on the next tier of critical issues related to drivers of deforestation and rights as the Programme progresses and builds on the strong understanding and consensus on stakeholder engagement that it has helped to form in the REDD+ community and countries.

The work on private sector engagement (Output 4.5, *Private sector engagement in REDD+ readiness and broad stakeholder consensus on private sector engagement built*) has been strengthened considerably in 2014. The UNEP Finance Initiative has joined forces with the UNDP Green Commodities Platform to engage the private sector as a potential source of REDD+ finance; and to address agricultural commodity production, as a key driver of deforestation. In 2014 and 2015, both agencies will jointly develop new tools and analyses, and to start work in five pilot countries, with the aim to facilitate the phase out of deforestation and forest degradation from productive and financial supply chains. The joint effort will (i) identify necessary incentives, levers and enabling conditions for supply chain actors to adopt widely recognized good agricultural practices, and (ii) identify financial instruments and mechanisms to channel private-sector finance and investment from conventional into sustainable land-use activities and REDD+. The SNA funding in 2015 will enable the Programme to (i) maintain the current level of support to partner countries on private sector engagement, including national private sector round tables in at least three additional partner countries in 2015, and developing a strong business case for REDD+, and (ii) add a component of analysing fiscal incentive frameworks, as an underlying cause of deforestation. The increased emphasis on private sector engagement will be further strengthened in 2015 by more closely linking it to the work under Outcome 6, in particular on building a strong business case for REDD+, and on providing technical advice on REDD+ related investments (including from the private sector).

Work on Community-Based REDD+, which was approved in 2013, will be further developed in partnership with the GEF Small Grants Programme. CBR+ Country Plans will be developed in each of the six pilot countries, and the first CBR+ grants are due to be disbursed in late-2014. At this stage no additional funding is requested for 2015. The related output (4.6) is therefore omitted from the revision

The proposed budget of Outcome 4 is US\$3,039,211.

#### ***Outcome 5. Safeguards are addressed and respected and multiple benefits of REDD+ are realized***

The indicative activities under Outcome 5 have been revised taking into account the following key considerations: (1) the need to respond to country feedback and internal UN-REDD reflections on 2014 efforts; (2) the UN-REDD Programme’s current transition to a stronger focus on supporting national REDD+ processes to move towards results-based payments and (3) the sharpened focus of the Programme on supporting REDD+ countries to be responsive to the relevant UNFCCC decisions, in particular the Warsaw Framework, so that REDD+ action will be recognized and eligible for results-based finance. The three outputs under this outcome (5.1 on spatial planning that integrates

multiple benefits, 5.2 on safeguards approaches and relevant Policies, Laws and Regulations, and 5.3 on safeguards information systems, or SIS) share the same broad objectives: to assist countries to implement REDD+ actions that carry minimal risks and deliver multiple benefits, and to promote lesson-learning between countries on these topics. The work on social and environmental safeguards under the SNA has been recognized as helping to raise awareness on the steps that countries might take to promote and support the Cancun safeguards, but the operationalization of such principles remains a challenge. Support for the practical application of REDD+ safeguards at the national level is a clear need and will be the major focus of the SNA support to countries in this area. In order to help ensure that the application of REDD+ safeguards and SIS is practical, the Programme's approach to providing support in this area will be driven by the UNFCCC context and will allow for the implementation of REDD+ in a stepwise manner.

The UN-REDD Programme will emphasise how the safeguards work builds on and supports the approaches for addressing the key drivers of deforestation and forest degradation through national REDD+ strategies. The drivers can be used to identify feasible REDD+ actions, and the safeguards process can identify and address the potential benefits and risks of these through policy support and development of information systems. The support to land-use planning for REDD+ can take account of key drivers and ensure that decisions on the location of specific REDD+ actions take risks and benefits into account.

Outcome 5 work will support countries to develop approaches to safeguards and safeguard information systems that are in line, and sequenced appropriately, with the country's national REDD+ strategy or action plans and the Warsaw Framework. The review of policies, laws and regulations, and selection of indicators and information to be collected, will be consistent with the drivers being addressed and proportionate to the scope and scale of the results-based actions being taken. Therefore, the work will focus on better sequencing the activities in national processes, with the analysis of priority REDD+ actions and related drivers serving as the starting point, and the support provided on multiple benefits and safeguards being well-aligned to that analysis.

Support to countries on land-use planning will emphasize collaborative work between UN-REDD technical staff and partners in-country, to build capacity in spatial planning for REDD+ and deliver meaningful information on options for REDD+ actions that are consistent with the Cancun safeguards, deliver the benefits prioritized in the country, and avoid significant risks. These efforts will continue to focus on those risks and benefits that are both priorities for the country and amenable to spatial characterisation. Economic information on values of ecosystems and costs of REDD+ actions will be integrated as available, to move towards a more complete spatial cost-benefit analysis. Open-source software will be promoted unless country partners are already committed to using commercial GIS software. Where sub-national planning is underway or anticipated, a useful model is 'training of the trainers' to enable national institutions to work with multiple provinces in their land-use planning processes.

Additionally, renewed efforts will be made under Outcome 5 to draw on the expertise, technical and policy advice of the different agencies and seek strategic partnerships with other global and regional initiatives and actors providing support on REDD+ safeguards and Safeguard Information Systems.

The proposed budget of Outcome 5 is US\$ 3,763,830.

***Outcome 6. Green economy transformation and REDD+ strategies and investments are mutually reinforcing***

As more partner countries are completing their National Programmes and are entering the implementation and investment phase, the interest in linking REDD+ with a wider transition to a

Green Economy is increasing. Currently (as of May 2014), targeted support requests for implementation in 2014 and 2015 are either approved or under discussion with six partner countries (Ecuador, Ethiopia, Kenya, Indonesia, Panama, Nepal), for various aspects of Green Economy work, including: national valuation of forest ecosystem services; piloting of a System of Environmental Economic Accounting (SEEA); integration of REDD+ efforts into wider national sustainable development and planning frameworks; and analysis of national incentive frameworks.

While no additional targeted support budget is included in this submission under Outcome 6, the SNA 2015 budget will enable the completion of technical support and backstopping under on-going and planned targeted support requests until the end of 2015.

In addition, the Programme will build on the results and findings of the global report on *'Building Natural Capital: How REDD+ can Support a Green Economy'*, by tailoring specific technical support to interested partner countries, including on possible private sector investments into REDD+.

The proposed budget of Outcome 6 is US\$1,376,235.

***Outcome 7. UN-REDD Programme knowledge is developed, managed, analyzed and shared to support REDD+ efforts at all levels***

A minimum budget is included that will sustain the activities for robust knowledge management platform building on lessons learned and South-South cooperation. The Outcome was already thoroughly revised for year 2014 with the objective of fully ensuring that knowledge and good practices will be discussed, documented, synthesized and the best quality learning on REDD+ made accessible to enable learning before, during and after REDD+ processes. Continued progress and sustainability of REDD+ through investments in solid knowledge management should be ensured also in 2015, but without need for any new activities or outputs. The UN-REDD Programme will also continue to assess engagement in strategic knowledge partnerships with other multilateral institutions and organizations working on REDD+ to leverage collective experience, generate a multiplier effect and to broker knowledge in support of countries.

The initial budget for the REDD+ Academy for activities in 2014 (Output 7.3.) was approved by the Policy Board at its eleventh meeting. Pertaining to the comments from Policy Board members, no additional budget for 2015 is requested at this stage, until the design process for the REDD+ Academy is completed.

The proposed budget of Outcome 7 is US\$1,140,685.

***Outcome 8. Timely and effective UN-REDD Programme Secretariat services provided to the UN-REDD partner countries, Policy Board and the UN agencies***

The revision refers to the budget needed for the Secretariat to serve the Policy Board and the growing numbers of countries. The Secretariat will continue coordinating closely with the Participating Agencies to assess incoming targeted support requests; support National Programmes and Tier 2 mechanisms, to monitor and report results and to exchange lessons; facilitate inter-agency thematic areas, coordinate the work on the development of the UN-REDD Programme Post-2015 Strategy with a robust multi-stakeholder process; implement a solid results-based monitoring, reporting and evaluation system across the Programme. The development of the Programme beyond 2015 (2016-2020) is the key strategic issue ahead. The outcomes of the Programme evaluation will indicate ways forward and the transition from the existing Programme strategy to an updated strategy for the post 2015 period marks a major point of transition for the UN-REDD

Programme as a whole as well as the SNA. Strengthening of partnerships and reaching out for new collaborations in the REDD+ landscape continues to be a priority area.

The proposed budget of Outcome 8 is US\$ 3,523,878.

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In total figures, the revision amounts to US\$ 24,432,943 with the additional budget allocation split across the outcomes as seen in Table 1. In terms of proportion of each category of support of the total budget, the Country Specific Support (backstopping and targeted support) refers to 48 per cent, International Support Functions to 28 per cent and Secretariat Services, including support to Knowledge Management and Communications, to 24 per cent. (Table 2). Compared to the [Work Plan and Budget Revision 2014](#), approved at the eleventh Policy Board meeting and the [Work Plan and Budget Review 2013-2014](#), approved at the ninth Policy Board meeting this minimum budget maintains the focus on country specific support but with a less dominant proportion.

The level of the proposed budget for 2015 is similar as for year 2013 and 2014 as per the SNA *Work Plan and Budget Review 2013-2014* that was presented and approved at the ninth Policy Board meeting in 2012. Table 3 is showing the budget across the three years, 2013-2015, with the budget proportion also provided per outcome.

**Table 1. Proposed SNA budget allocation in total and for each Outcome (1-8) for the Work Plan and Budget Revision 2015.**

Outcome	Budget allocation 2015 (US\$)
1: REDD+ countries have systems and capacities to develop and implement MRV and monitoring	5,740,245
2: Credible, inclusive national governance systems are developed for REDD+ implementation	5,848,859
4: Indigenous peoples, local communities, civil society organizations and other stakeholders participate effectively in national and international REDD+ decision making, strategy development and implementation	3,039,211
5: Safeguards are addressed and respected and multiple benefits of REDD+ are realized	3,763,830
6: Green economy transformation and REDD+ strategies and investments are mutually reinforcing	1,376,235
7: UN-REDD Programme knowledge is developed, managed, analyzed and shared to support REDD+ efforts at all levels	1,140,685
8: Timely and effective UN-REDD Programme Secretariat services provided to the UN-REDD partner countries, Policy Board and the UN agencies	3,523,878
<b>Total (US\$)</b>	<b>24,432,943</b>

**Table 2. Proportion of budget of each category of support of total budget allocation 2015.**

OUTCOME	SNA category of support (% of total budget allocation)			
	International Support Functions	Country Specific Support	Secretariat	Total
1: REDD+ countries have systems and capacities to develop and implement MRV and monitoring	15	85		100
2: Nationally owned, credible, inclusive national governance systems are developed for REDD+ Implementation	32	68		100
4: Indigenous Peoples, local communities, civil society organizations and other stakeholders participate effectively in national and international REDD+ decision making, strategy development and implementation	52	48		100
5: Safeguards are addressed and respected and multiple benefits of REDD+ are realized	33	67		100
6: Green economy transformation and REDD+ strategies and investments are mutually reinforcing	36	64		100
7: UN-REDD Programme knowledge is developed, managed, analyzed and shared to support REDD+ efforts at all levels	28	3	69	100
8: Timely and effective UN-REDD Programme Secretariat services provided to the UN-REDD partner countries, Policy Board and the UN agencies	0		100	100

**Table 3. Budget allocation in total and for each Outcome (1-8) for period 2013-2015.**

<b>OUTCOME</b>	<b>2013</b>	<b>% of total budget</b>	<b>2014</b>	<b>% of total budget 2015</b>	<b>2015</b>	<b>% of total budget</b>
1: REDD+ countries have systems and capacities to develop and implement MRV and monitoring	5,342,485	23	5,728,755	24	5,740,245	24
2: Nationally owned, credible, inclusive national governance systems are developed for REDD+ Implementation	5,977,263	26	6,003,816	25	5,848,859	24
3: National systems for transparent, equitable, credible and accountable management of REDD+ funding are strengthened	Discontinued					
4: Indigenous Peoples, local communities, civil society organizations and other stakeholders participate effectively in national and international REDD+ decision making, strategy development and implementation	1,620,585	7	1,763,966	7	3,039,211	12
5: Safeguards are addressed and respected and multiple benefits of REDD+ are realized	4,144, 886	17	4,152,668	17	3,763,830	15
6: Green economy transformation and REDD+ strategies and investments are mutually reinforcing	2,543,135	11	2,887,639	12	1,376,235	6
7: UN-REDD Programme knowledge is developed, managed, analyzed and shared to support REDD+ efforts at all levels	1,108,095	5	1,028,833	4	1,140,685	5
8: Timely and effective UN-REDD Programme Secretariat services provided to the UN-REDD partner countries, Policy Board and the UN agencies	2,689,644	11	2,587,001	11	3,523,878	14
<b>Grand Total</b>	<b>23,426,093</b>		<b>24,152,678</b>		<b>24,432,943</b>	



#### 4. CONCLUSION

The revised SNA work plan and associated budget allocation of US\$ 24,432,943 for 2015 at outcome and output level is summarized in Annex 1. It is considered as the minimum technical infrastructure budget of the SNA to ensure continued support to the growing number of countries and other stakeholders, with increased focus on supporting countries to be ready for results.

Under the eight outcomes, the work plan includes two new outputs; Output 1.3 *“National preparation of Forest Reference Emission Levels and Forest Emission Levels (FREL/FRL)”*, Output 2.2 bis *“Analysis of relevant REDD+ activities, drivers of deforestation and degradation; public policy options and solutions to achieve results-based action; policy advice and technical support regarding national circumstances and FREL/FRL adjustments and develop tools to implement strategy and operate implementation framework”*. These two new outputs reflect the UN-REDD Programme’s commitment to support countries in accordance with the Cancun Agreements and the Warsaw Framework, and were introduced to add clarity on the Programme’s understanding of the core elements of REDD+ as per diagram outlined in the Introduction section of this document.

Acknowledging that 2015 is a bridging year and that an evaluation of the Programme and discussion on a new strategy are under way, the other details of the SNA remain in line with the overall formulation as per the original document [Support to REDD+ National Action \(SNA\) Global Programme Framework 2011-2015](#) and with the [Support to National REDD+ Action: Global Programme Framework 2011-2015 Budget Review 2013-2014](#).

Annex 1. SNA consolidated workplan and budget revision for 2015 (US dollars)

Support to National REDD+ Action-Global Programme - Work Plan and Budget 2015								
WORK AREAS 1-6								
Work area 1: MRV and monitoring								
Outcome 1: REDD+ countries have systems and capacities to develop and implement MRV and monitoring		Q1	Q2	Q3	Q4	Responsible Agency	Resource Allocation (US\$)	
Expected Outputs	Indicative Activities						Budget categories	Amount
Output 1.1 Activities, tools and methods for MRV and Monitoring	1.1.1 Support south-south cooperation on information, tools sharing and capacity building					FAO	Staff and personnel cost	1'114'914
	1.1.2 Develop and apply tools and supporting material based on lessons learned in the REDD+ pilot countries implementing REDD+ monitoring and MRV systems						Supplies, commodities, materials	12'000
	1.1.3 Conduct regional training (of trainers), on specific aspects of the NFMSs, including allometric equations and other biomass expansion factors, development of the RS/GIS component of the national forest monitoring systems						Contractual services	40'000
	1.1.4 Develop GIS, remote sensing and statistical tools for forest and land use data analysis, and development of software tools and libraries for WEB-GIS portal for information dissemination and data sharing						Travel	140'000
	1.1.5 Improve national forest inventories approaches, through share of experiences and tools while building upon existing approaches, to ensure that measurable and reportable carbon estimates can be developed						General operating expense	12'000
	1.1.6 Develop tools to support the compilation of National Communications and National GHG Inventories for the forest sector, in collaboration with the CD-REDD project and with other initiatives supported by UNFCCC Secretariat							

	1.1.7 Integrate of REDD+ information in related land use monitoring systems to achieve synergies of REDD+ monitoring requirements with broader monitoring needs for sustainable development, as well as with other land sector GHG assessments							
	1.1.8 Develop regional activities to share experiences and different approaches for developing reference levels and reference emission levels (REL/RL)							
	Total programme cost							<b>1'318'914</b>
	7% indirect cost							92'324
	<b>Sub-total</b>							<b>1'411'238</b>
	<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>							
	<b>International Support Functions</b>							<b>27%</b>
	<b>Country Specific Support</b>							<b>73%</b>
	<b>Secretariat</b>							
1.2 Technical support to country-level implementation and capacity development	1.2.1 Support the national-level institutional capacity development and training, with particular reference on institutional arrangement and planning needs (national strategies and action plans)					FAO	Staff and personnel cost	2'492'596
	1.2.2 Support country tailored methodological development of all forest monitoring tools (e.g. NFI, NFMS, LULUCF-Forest GHG Inventory, etc.), including Geo-spatial and RS data supply to support monitoring actions as well as other MRV related activities						Supplies, commodities, materials	22'500
	1.2.3 Provide national-level institutional capacity and training on specific aspects of the NFMSs to improve estimations, including allometric equations and other biomass expansion factors						Contractual services	67'500
	1.2.4 Support the development by countries of the RS/GIS component of the national forest monitoring systems, ..), including Geo-spatial and RS data supply to support monitoring actions						Travel	710'000

	1.2.5 Build critical mass and methodological consistency across countries						General operating expense	13'500
	1.2.6 Provide training and tools to countries to improve capacity for operation of sustainable GHG inventory systems and preparation of comprehensive GHG inventories, in collaboration with related internal programmes and external partners, where applicable							
	1.2.7 Provide technical backstopping for UN-REDD partner countries preparing National GHG inventories as part of National Communications, in collaboration with related internal programmes							
	1.2.8 Support regional partnerships to enhance capacity in National Forest Monitoring Systems (NFMS) and MRV							
Total programme cost								3'306'096
7% indirect cost								231'427
<b>sub-total</b>								<b>3'537'523</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								<b>10%</b>
<b>Country Specific Support</b>								<b>90%</b>
<b>Secretariat</b>								
Output 1.3 Support to preparation of forest reference emission levels and forest reference levels (new output)	1.3.1. Compilation of experiences and examples as a background documentation for REL/RLs construction					FAO	Staff and personnel cost	559'705
	1.3.2. Support to development of RL/RELS in country						Supplies, commodities, materials	9'000
	1.3.3. Support to improve understanding of submission and review process of the RELs/RELS to UNFCCC						Contractual services	27'000
							Travel	144'000
Total programme cost							739'705	
7% indirect cost								51'779

<b>sub-total</b>							<b>791'484</b>					
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>												
<b>International Support Functions</b>							<b>7%</b>					
<b>Country Specific Support</b>							<b>93%</b>					
<b>Secretariat</b>												
<b>Outcome Total</b>							<b>5'740'245</b>					
<b>Work area 2: National REDD+ governance</b>												
<b>Outcome 2: Nationally owned credible, inclusive national governance systems are developed for REDD+ implementation</b>					<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>Responsible Agency</b>	<b>Resource Allocation (US\$)</b>		
<b>Expected Outputs</b>		<b>Planned Activities</b>								<b>Budget categories</b>	<b>Amount</b>	
Output 2.1: Nationally owned credible and inclusive systems of analyzing, assessing and addressing governance challenges and collecting and sharing governance data		2.1.1. Collect all available information on forest governance and identify priority governance issues to address selected drivers (as part of National Programmes or other readiness activities)								FAO, UNDP	Staff and personnel cost	512'183
		2.1.2. Provide technical backstopping and policy support to ongoing participatory governance assessments for REDD+ funded through National Programmes or other readiness activities									Travel	95'000
		2.1.3. Provide assessment of political economy to inform public policy options and solutions to achieve results-based action in two countries									General operating expense	6'000
		2.1.4. Gather knowledge and share lessons learned with the PGA community of practice										
Total programme cost											613'183	
7% indirect cost											42'923	
<b>sub-total</b>											<b>656'106</b>	
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>												
<b>International Support Functions</b>											<b>36%</b>	
<b>Country Specific Support</b>											<b>64%</b>	
<b>Secretariat</b>												

Output 2.2: Strengthened national implementation of REDD+ readiness	2.2.1 Policy and technical advisory services to support the development and implementation of National Programmes and national REDD+ strategies					UNDP	Staff and personnel cost	1'278'884
	2.2.2 Advisory services for UN-REDD partner countries initiating readiness processes (such as the development of REDD+ readiness roadmaps)						Travel	122'500
	2.2.3 Quality assurance functions for National Programmes and Targeted Support						General operating expense	35'000
	2.2.4 Facilitate south-south knowledge exchange and support regional dialogue between UN-REDD countries							
	2.2.5 Enhance support to scale-up REDD+ national capacity in the Congo Basin region through: 1) robust and nationally-adapted implementation frameworks for REDD+ and forest governance designed at country levels; 2) best practice on REDD+ registry and benefit distribution schemes; and 3) support to REDD+ investment plans and national REDD+ fund governance arrangements							
Total programme cost							1'436'384	
7% indirect cost							100'547	
<b>sub-total</b>							<b>1'536'931</b>	
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>							<b>10%</b>	
<b>Country Specific Support</b>							<b>90%</b>	
<b>Secretariat</b>								
Output 2.2 bis: Strengthened country-specific national REDD+ strategies and action plans (new output)	2.2.1 bis. Technical support to analyse relevant REDD+ activities that are funded through NP or other readiness activities					UNDP	Staff and personnel cost	1'278'884
	2.2.2. bis. Technical support to analyse drivers of deforestation and degradation						Travel	122'500
	2.2.3 bis. Public policy options and solutions to achieve results-based action						General operating expense	35'000

	2.2.4. bis Policy advice and technical support regarding national circumstances and FREL/FRL adjustments							
	2.2.5 bis. Develop tools to implement strategy and operate implementation framework							
Total programme cost								1'436'384
7% indirect cost								100'547
<b>sub-total</b>								<b>1'536'931</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								<b>0%</b>
<b>Country Specific Support</b>								<b>100%</b>
<b>Secretariat</b>								
Output 2.3 Forest related Legal Frameworks analyzed and strengthened for implementing REDD+ programmes and strategies at country level	2.3.1 Upon request by countries, undertake systematic analyses of national legal frameworks for REDD+ in up to six countries, including the identification of gaps and inconsistencies that impede REDD+ implementation, propose ways to integrate carbon rights in national legislation (including support to consultation and coordination on these matters) and identify specific legislative reforms that could be addressed in short term					FAO	Staff and personnel cost	331'992
	2.3.2 Up to six countries conduct participative processes to generate recommendations for addressing legal gaps and inconsistencies and consolidate and disseminate the analytical work on legal preparedness done in 2012 and 2013						Travel	60'000
	2.3.3 Upon country demand, draft REDD+ provisions to be integrated into forest related laws, and up to six countries supported in drafting legal text for required amendments or new legislation relevant for REDD+							
	2.3.4 Legal and economic analyses of the impact of regulatory and fiscal frameworks on relevant 'forest-risk' commodity supply chains in three countries							

Total programme cost									391'992
7% indirect cost									27'439
<b>sub-total</b>									<b>419'431</b>
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>									
<b>International Support Functions</b>									<b>37%</b>
<b>Country Specific Support</b>									<b>63%</b>
<b>Secretariat</b>									
Output 2.4: National capacity for performance based payments and inclusive benefit distribution systems (BDS)	2.4.1 Technical backstopping for national REDD+ financial systems and REDD+ positive incentives					UNDP	Staff and personnel cost	605'207	
	2.4.2 Development of best practice guidance, lessons learned and support frameworks						Travel	35'000	
	2.4.3 Inputs into South-South knowledge sharing on national fiduciary systems and REDD+ positive incentives						General operating expense	13'000	
Total programme cost								653'207	
7% indirect cost								45'724	
<b>Sub-total</b>									<b>698'931</b>
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>									
<b>International Support Functions</b>									<b>50%</b>
<b>Country Specific Support</b>									<b>50%</b>
<b>Secretariat</b>									
Output 2.5 Support for identifying related policies and measures at national level( including to address drivers of deforestation and forest degradation)	2.5.1 Apply and disseminate existing tools/guidance to promote sustainable management of forests					FAO	Staff and personnel cost	114'721	
	2.5.2 Support for identifying related policies and measures at national level						Travel	100'000	
	2.5.3 Strengthen capacity for coordination between REDD+ and FLEGT in national planning processes/NFPs								
Total programme cost								214'721	
7% indirect cost								15'030	



<b>Sub-total</b>									<b>229'751</b>
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>									
<b>International Support Functions</b>									<b>29%</b>
<b>Country Specific Support</b>									<b>71%</b>
<b>Secretariat</b>									
Output 2.6:Corruption risks in REDD+	2.6.1 Technical advice to identify how corruption risks may facilitate selected drivers; in depth studies in two-three countries					UNDP	Staff and personnel cost	298'640	
	2.6.2 Technical backstopping to identify the national transparency and accountability measures (planned under NPs or other readiness actions) that help address selected drivers and implement selected public policy options						Travel	30'000	
	2.6.3. Facilitate collaborative capacity development to implement such national transparency and accountability measures						General operating expense	16'600	
	2.6.4 Knowledge sharing and one lessons learned publication								
Total programme cost								345'240	
7% indirect cost								24'167	
<b>Sub-total</b>								<b>369'407</b>	
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>									
<b>International Support Functions</b>								<b>30%</b>	
<b>Country Specific Support</b>								<b>70%</b>	
<b>Secretariat</b>									
Output 2.7 Provide technical support to strengthen institutional capacity for tenure(with a view to also address drivers of deforestation and forest degradation)	2.7.1 Support of the implementation of the Voluntary Guidelines as relevant to strengthening tenure of governance related to REDD+					FAO	Staff and personnel cost	295'114	

	2.7.2 In-country support to strengthen institutional capacity for tenure						Travel	30'000
	2.7.3 Review of existing tenure arrangements in-country, including customary practices							
	2.7.4 Training workshops for stakeholders (including indigenous peoples) to build awareness and informed participation on policy, legal, administrative and operational aspects of tenure and REDD+							
	2.7.5 Conduct pilot trials for participatory mapping of tenure / rights at local level							
	2.7.6 Support to UN-REDD Focal Points to attend national and regional workshops on the Voluntary Guidelines on Land Tenure							
	Total programme cost							325'114
	7% indirect cost							22'758
	<b>Sub-total</b>							<b>347'872</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								
<b>Country Specific Support</b>								
<b>Secretariat</b>								
Output 2.8: Women's participation in national REDD+ systems	2.8.1 Evidence based research and partnerships to increase understanding of REDD+ and gender dynamics					UNDP	Staff and personnel cost	35'000
	2.8.2 Strengthen the UN-REDD Programme's gender sensitivity where relevant for REDD+ processes through inter-agency collaboration, advisory support and stakeholder engagement						Travel	15'000
	2.8.3. Technical backstopping to integrate gender in national programmes and/or national REDD+ strategies							
	Total programme cost							50'000

7% indirect cost											3'500	
<b>Sub-total</b>											<b>53'500</b>	
<b>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</b>												
<b>International Support Functions</b>											<b>50%</b>	
<b>Country Specific Support</b>											<b>50%</b>	
<b>Secretariat</b>												
<b>Outcome total</b>											<b>5'848'859</b>	
<b>Work area 3: REDD+ payments</b>												
<b>Outcome 3: National systems for transparent, equitable, credible and accountable management of REDD+ funding are strengthened</b>										<b>Outcome discontinued</b>		
<b>Work area 4: Stakeholder engagement</b>												
<b>Outcome 4: Indigenous Peoples, local communities, civil society organizations and other stakeholders participate effectively in national and international REDD+ decision making, strategy development and implementation</b>					<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>Responsible Agency</b>	<b>Resource Allocation (US\$)</b>		
<b>Expected Outputs</b>	<b>Planned Activities</b>										<b>Budget categories</b>	<b>Amount</b>
Output 4.1: Indigenous Peoples, local communities, civil society organizations, and other relevant stakeholders are informed of national and international REDD+ processes, policies and activities	4.1.1 Provide technical support to partner country activities focused on developing and implementing strategies to inform and consult with Indigenous Peoples, local communities and civil society stakeholders on REDD+									UNDP	Staff and personnel cost	333'879
	4.1.2 Provide technical support to partner country activities to document, analyse and synthesize best practice and lessons learned in stakeholder engagement										Travel	15'000
	4.1.3 Communicate best practice, lessons learned, and UN-REDD Programme positions and progress on IP, local community and civil society participation to stakeholders, partners and donors										General operating expense	36'000
	4.1.4 Provide technical support to IP, local communities, civil society stakeholders and government stakeholders in partner countries to facilitate stakeholder engagement											

	knowledge exchange							
	4.1.5 Support IP and CSO Policy Board members to ensure IPs, local communities and civil society in partner countries are informed of, and their opinions are fed back into, UN-REDD Programme activities, procedures and decisions							
Total programme cost								384'879
7% indirect cost								26'942
<b>Sub-total</b>								<b>411'821</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								<b>80%</b>
<b>Country Specific Support</b>								<b>20%</b>
<b>Secretariat</b>								
Output 4.2: Principles, guidelines and procedures for stakeholder engagement in national and international REDD+ processes developed through inclusive consultation	4.2.1 Review and update, as needed, existing guidelines and tools (e.g., FPIC, Grievance) to ensure continuing relevance and applicability of these tools to partner countries					UNDP	Staff and personnel cost	65'379
	4.2.2 Disseminate associated tools, methodologies and materials to support the application of these principles, guidelines and procedures						Travel	10'000
							General operating expense	4'300
Total programme cost								79'679
7% indirect cost								5'578
<b>Sub-total</b>								<b>85'257</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								<b>70%</b>
<b>Country Specific Support</b>								<b>30%</b>
<b>Secretariat</b>								

Output 4.3: Support for the implementation of effective stakeholder engagement practices and guidelines in REDD+ countries	4.3.1 Provide technical support to partner country activities to integrate stakeholder engagement principles, guidelines and procedures into national REDD+ strategies and activities					UNDP	Staff and personnel cost	764'650
	4.3.2 Provide technical support to partner country activities focused on developing and implementing national stakeholder engagement strategies						Travel	90'000
	4.3.3 Provide technical support to partner country activities to develop and apply national grievance and complaint mechanisms						Transfer and grants	75'000
	4.3.4 Provide technical support to partner country activities focused on developing and implementing national FPIC guidance						General operating expense	24'000
	4.3.5 Provide technical support to partner country activities focused on defining tenure and rights issues of indigenous peoples and other local communities							
Total programme cost							953'650	
7% indirect cost							66'756	
<b>Sub-total</b>							<b>1'020'406</b>	
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>							<b>0%</b>	
<b>Country Specific Support</b>							<b>100%</b>	
<b>Secretariat</b>								
Output 4.4: Stakeholders are supported to engage in and influence national and international REDD+ processes	4.4.1 Provide technical support to partner country activities focused on capacity building of IPs, local communities and civil society to understand and engage in REDD+ processes, with a specific focus on drivers of REDD+					UNDP	Staff and personnel cost	88'175
	4.4.2 Provide technical support to partner country activities focused supporting IPs, local communities and CSOs in national REDD+ processes (e.g., development/strengthening of stakeholders platforms and						Travel	80'000

	networks)							
	4.4.3 Provide technical support to partner countries to identify important non-indigenous local stakeholders and develop appropriate methods to engage with these groups						General operating expense	48'000
Total programme cost								216'175
7% indirect cost								15'132
<b>Sub-total</b>								<b>231'307</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								<b>80%</b>
<b>Country Specific Support</b>								<b>20%</b>
<b>Secretariat</b>								
Output 4.5: Private sector engagement in REDD+ readiness and broad stakeholder consensus on private sector engagement built	4.5.1 Organize stakeholder dialogues with private sector entities, including finance institutions, at national level to explore opportunities in supporting REDD+ readiness and Phase 2					UNEP	Staff and personnel cost	648'808
	4.5.2 Provide and disseminate analysis on the potential for private sector engagement, and key obstacles						Travel	50'000
	4.5.3 Provide support and capacity building in partner countries, upon request, in exploring public-private partnerships and private sector investment options, with active engagement of financial institutions (with UNEP Finance Initiative)						Transfer and grants	501'192
	4.5.4. Build a robust business case in three countries for the involvement of the private sector in REDD+ and develop investment plans for REDD+ implementation						General operating expense	6'000
	4.5.5. Develop methodology to measure hidden 'value at risk' related to direct or indirect deforestation exposure in institutional equity investment portfolios							
	4.5.6. Produce 3 written briefs and 3 animated videos in multiple languages explaining the basics of private sector finance to REDD+ professionals.							
	4.5.7. Produce series of analytical briefings on how public							

	finance mechanisms can effectively support REDD+ activities i based on input from private finance institutions							
	4.5.8 Support to analyses and implementation plans in 3 countries on scaling up long-term finance to agricultural smallholders, including assessment of gender dimensions							
	4.5.9 Undertake a feasibility study examining the application of the Social Impact Bond model to a possible Environmental Impact Bond relevant to REDD+ and forest landscapes							
	4.5.10 Create three zero net deforestation equity indexes a that track mainstream indexes with a considerably smaller 'forest footprint'							
	Total programme cost							1'206'000
	7% indirect cost							84'420
	<b>Sub-total</b>							<b>1'290'420</b>
	<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>							
	<b>International Support Functions</b>							<b>31%</b>
	<b>Country Specific Support</b>							<b>69%</b>
	<b>Secretariat</b>							
	<b>Outcome total</b>							<b>3'039'211</b>
	<i>Work area 5: Safeguards and Multiple benefits</i>							
	<b>Outcome 5: Safeguards are addressed and respected and multiple benefits of REDD+ are realized</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>Responsible Agency</b>	<b>Resource Allocation (US\$)</b>	
	<b>Expected Outputs</b>	<b>Planned Activities</b>					<b>Budget categories</b>	<b>Amount</b>
	Output 5.1: Tools, guidance and support to countries available to capture	5.1.1. Support countries to enhance the social and environmental multiple benefits of REDD+, through technical backstopping				UNEP	Staff and personnel cost	493'440

multiple benefits	5.1.2. Develop and test decision-support tools and approaches for land-use planning that address the multiple benefits of forests in the context of national REDD+ strategy development						Supplies, commodities, materials	7'037	
	5.1.3. Support to countries on economic valuation of multiple benefits, as an input into REDD+ strategy development						Travel	70'000	
							Transfer and grants	544'160	
							General operating expense	25'000	
Total programme cost								1'139'637	
7% indirect cost								79'775	
<b>Sub-total</b>									<b>1'219'412</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>									
<b>International Support Functions</b>									<b>19%</b>
<b>Country Specific Support</b>									<b>81%</b>
<b>Secretariat</b>									
Output 5.2: Support to countries to address and respect safeguards	5.2.1 Provide backstopping support to countries on operationalizing the UNFCCC safeguards at the national level, guided by the UN-REDD Programme framework for supporting the development of country approaches to safeguards					UNEP, UNDP	Staff and personnel cost	702'391	
	5.2.2 Further improve relevant tools and guidance, including the Country Approach to Safeguards Tool (CAST) and the Benefits and Risk Tool (BeRT), and disseminate lessons learned based on country-specific support to apply these tools						Supplies, commodities, materials	7'000	



	5.2.3 Technical support to countries on developing Policies, Laws and Regulations (PLRs) relevant to REDD+ safeguards, through participative workshops and collaborative working sessions with national experts						Contractual services	100'000
							Travel	60'000
							Transfer and grants	150'000
							General operating expense	25'000
Total programme cost								1'044'391
7% indirect cost								73'107
<b>Sub-total</b>								<b>1'117'498</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								<b>40%</b>
<b>Country Specific Support</b>								<b>60%</b>
<b>Secretariat</b>								
Output 5.3: Support countries to provide information on how safeguards are addressed and respected	5.3.1. Elaborate the UN-REDD approach to support countries on developing safeguard information systems designed to result in country submissions of summary information on safeguards to the UNFCCC					FAO, UNEP, UNDP	Staff and personnel cost	892'970
	5.3.2. Technical backstopping on the development of national safeguard information systems, through participative workshops and collaborative working sessions with national experts						Supplies, commodities, materials	5'000
	5.3.3. Organize international and regional level dialogues and information events, including webinars, to promote the sharing of lessons learned on safeguard information system design and implementation						Equipment, vehicles, furniture, depreciation	4'000

	5.3.4. Development of knowledge products summarizing lessons and experiences for countries developing national safeguard systems, including application of safeguards and SIS						Contractual services	100'000
	5.3.5. Develop global-level guidance and/or optional templates that could be applied by countries to develop the structure and format for the provision of summary safeguards information in the National Communications, in collaboration with other relevant international programmes and initiatives						Travel	98'000
							Transfer and grants	200'000
							General operating expense	33'600
Total programme cost								1'333'570
7% indirect cost								93'350
<b>Sub-total</b>								<b>1'426'920</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								<b>39%</b>
<b>Country Specific Support</b>								<b>61%</b>
<b>Secretariat</b>								
<b>Outcome total</b>								<b>3'763'830</b>
<b><i>Work area 6: REDD+ Catalysation of green economy</i></b>								
<b>Outcome 6: Green economy transformation and REDD+ strategies and investments are mutually reinforcing</b>		<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>Responsible Agency</b>	<b>Resource Allocation (US\$)</b>	
<b>Expected Outputs</b>	<b>Planned Activities</b>						<b>Budget categories</b>	<b>Amount</b>
Output 6.1: Making a strong business case for REDD+	6.1.1 Compile and disseminate case studies and lessons learned on successful economic incentives and related disincentives to reduce deforestation and forest degradation, and facilitate South-South Cooperation and exchange of experiences					UNEP	Staff and personnel cost	284'128

								Supplies, commodities, materials	1'000
	6.1.2 Organize public-private policy dialogues at international level (including Forest Days, UNFF, COFO) on successful economic incentives and related disincentives for reducing deforestation and forest degradation, and on mobilizing public and private REDD+ investment							Equipment, vehicles, furniture, depreciation	3'000
	6.1.3 Assembling evidence and insights from existing case studies on transformation in the natural resources sector							Travel	35'000
	6.1.4 Guides and training materials on successful Payments for Ecosystem Services and Conservation Incentive Programs							Transfer and grants	100'000
	6.1.5 Country studies on investment opportunities and challenges related to forests and land use sectors as a basis for green economy transformation							General operating expense	20'796
	6.1.6 Facilitate South-South cooperation and partnerships on payments for ecosystem services and REDD+ investment strategies								
	6.1.7 Establish an international expert panel on REDD+ in a green economy								
	Total programme cost								443'924
	7% indirect cost								31'075
	<b>Sub-total</b>								<b>474'999</b>
	<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
	<b>International Support Functions</b>								<b>29%</b>
	<b>Country Specific Support</b>								<b>71%</b>
	<b>Secretariat</b>								
Output 6.2: Technical advice in support of investment options and strategies for	6.2 .1 Offer technical support and capacity building on successful economic incentives and related disincentives to reduce deforestation and forest degradation, and facilitate						UNEP	Staff and personnel cost	240'192

REDD+	related South-South Cooperation							
	6.2.2 Support in-depth development of national participatory scenario analyses for green economy scenarios built around REDD+ strategies, and disseminate lessons learned							Supplies, commodities, materials 1'000
	6.2.3 Provide countries with regular updates on the Green Climate Fund and other opportunities related to REDD+ financing							Equipment, vehicles, furniture, depreciation 2'000
	6.2.4 Coordinate linkages to The Economics of Ecosystems and Biodiversity (TEEB), the Economics of Land Degradation (ELD), and related ongoing capacity building efforts, and disseminate knowledge on new assessment and valuation methods							Travel 35'000
	6.2.5 Coordination and support in order to make the links in the Programme between Green Economy and inclusive national development processes							Transfer and grants 50'000
								General operating expense 13'630
Total programme cost								341'822
7% indirect cost								23'928
<b>Sub-total</b>								<b>365'750</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								<b>36%</b>
<b>Country Specific Support</b>								<b>64%</b>
<b>Secretariat</b>								
Output 6.3: Technical advice and support for addressing drivers of deforestation	6.3.1 Support the development of REDD+ pilot projects and linking them to carbon markets, upon request by partner countries					UNEP, UNDP		Staff and personnel cost 350'454

and forest degradation in the context of a green economy	6.3.2 Explore demand and supply side linkages related to sustainable production and sustainable consumption of key commodities						Supplies, commodities, materials	5'000
	6.3.3 Compile and disseminate lessons learned						Travel	35'000
	6.3.4 Support for developing cross-sectoral policies and measures for SFM in a landscape context using the Ecosystem Approach						Transfer and grants	100'000
	6.3.5 Support countries to assess sector policies (in agriculture, mining, infrastructure, energy, and forestry) and develop comprehensive plans to meet sustainable development objectives						General operating expense	10'000
	6.3.6 Explore optimal ways of combining economic incentives, disincentives and enabling measures to addressing drivers of deforestation							
	6.3.7 Support joint strategies at country level to align supply chains to be deforestation free: Engage commodity buyers (traders, manufacturers and retailers) at global level							
	6.3.8 Upon country request, support countries to reduce deforestation from productive supply chains, through the establishment and operationalization of National Commodity Platforms							
	6.3.9 Provide policy and technical advice on how to strengthen policy framework and land use planning							
	6.3.10 Upon country request develop an options assessment of possible economic incentives for farmers to reduce their interest to expand into forested areas							
	Total programme cost							500'454
7% indirect cost							35'032	
<b>Sub-total</b>							<b>535'486</b>	
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>							<b>43%</b>	

<b>Country Specific Support</b>									<b>57%</b>	
<b>Secretariat</b>										
<b>Outcome total</b>									<b>1'376'235</b>	
<b>TOTAL WORK AREAS 1-6</b>									<b>19'768'380</b>	
<b>KNOWLEDGE MANAGEMENT AND SECRETARIAT SERVICES</b>										
<b>Outcome 7: 1. UN-REDD Programme knowledge is developed, managed, analyzed and shared to support REDD+ efforts at all levels (lead/coordinated by the Secretariat)</b>							<b>Responsible Agency</b>	<b>Resource Allocation (US\$)</b>		
<b>Expected Outputs</b>	<b>Planned Activities</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>			<b>Budget categories</b>	<b>Amount</b>	
Output 7.1. knowledge management (KM) resources and systems developed and improved	7.1.1 Regularly update and improve the UN-REDD Programme website and other external online platforms					UNEP, UNDP		Staff and personnel cost	276'100	
	7.1.2 Regularly update and improve the UN-REDD Programme online workspace							Equipment, vehicles, furniture, depreciation	2'500	
	7.1.3 Develop internal templates and database systems, as needed, including database of experts							Contractual services	60'000	
	7.1.4 Implement corporate level knowledge management strategy							Travel	9'625	
	7.1.5 Provide knowledge management support to regional teams and national teams							General operating expense	21'250	
	7.1.6 Undertake IT function needs assessment									
Total programme cost									369'475	
7% indirect cost									25'863	
<b>Sub-total</b>									<b>395'338</b>	
<b>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</b>										
<b>International Support Functions</b>									<b>15%</b>	
<b>Country Specific Support</b>										
<b>Secretariat</b>									<b>85%</b>	

Output 7.2:  
REDD+ knowledge is continuously generated, adapted and shared in various and innovative formats for learning, advocacy, promotion and capacity development.

7.2.1 Produce and disseminate technical knowledge sharing publications and resources, targeted at partner countries and REDD+ practitioners (i.e. thematic brochures, fact sheets, lessons learned booklets, policy briefs, videos, e-learning modules, online training and tool kits, etc)					FAO, UNEP, UNDP	Staff and personnel cost	544'211
7.2.2 Produce and disseminate corporate communications resources, for wide external target audiences (i.e. "Year in Review" reports, success stories, newsletters, fact sheets, testimonials, videos, official announcements, Op/ed articles, etc)						Equipment, vehicles, furniture, depreciation	2'500
7.2.3 Convene international, regional and national-level knowledge sharing and promotional events (face-to-face and online) on REDD+ readiness and implementation components						Contractual services	70'000
7.2.4 Provide external communications support to regional and national teams						Travel	9'625
7.2.5 Respond in a timely manner to internal and external information requests						General operating expense	70'250
7.2.6 Develop national knowledge management and capacity development plans with one country per region							
7.2.7 Maintain lessons learned database, hold 3 regional knowledge exchange events and document lessons learned at national level to systematically capture, share and apply lessons learned from country experience on priority topics for REDD+ readiness and implementation							
7.2.8 Assess country knowledge needs, and revise review knowledge product development processes, resource library and product translation and establish communities of practice to meet country needs							

	7.2.9 Develop at least 3 thought pieces on cutting edge topics of relevance to REDD+, consultations with countries through regional and global meetings and virtual tools and dissemination of results								
	7.2.10 Review and update knowledge products to support National Programme development process								
Total programme cost									696'586
7% indirect cost									48'761
<b>Sub-total</b>									<b>745'347</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>									
<b>International Support Functions</b>									<b>42%</b>
<b>Country Specific Support</b>									<b>5%</b>
<b>Secretariat</b>									<b>53%</b>
<b>Outcome Total</b>									<b>1'140'685</b>
<b>Outcome 8: Timely and effective UN-REDD Programme Secretariat services provided to the UN-REDD partner countries, Policy Board and the UN agencies</b>		<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>Responsible Agency</b>	<b>Resource Allocation (US\$)</b>		
<b>Expected Outputs</b>	<b>Planned Activities</b>						<b>Budget categories</b>	<b>2015</b>	
Output 8.1 Secretariat effectively managed, and overall efficient and effective interagency quality assurance and coordination mechanisms created	8.1.1 Review of the UN-REDD Programme MoU					ALL	Staff and personnel cost	447'517	
	8.1.2 Further revision of the Secretariat ToRs						Equipment, vehicles, furniture, depreciation	2'500	
	8.1.3 Plan and prepare the UN-REDD Programme work plan and budget						Travel	61250	
	8.1.4 Implement and facilitate recommendations of internal review						General operating expense	21'250	
	8.1.5 Facilitate Interagency inputs with Programme wide impacts								
	8.1.6 Provide Secretariat services to the agencies and the Policy Board								



	8.1.7 Provide Secretariat services to the agencies and the Policy Board							
	8.1.8 Development of the Post 2015 Strategy with a robust multi-stakeholder process							
Total programme cost								532'517
7% indirect cost								37'276
<b>Sub-total</b>								<b>569'793</b>
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								
<b>Country Specific Support</b>								
<b>Secretariat</b>								
								<b>100%</b>
Output 8.2 Interagency quality assurance for National Programmes provided	8.2.1 Coordinate inter agency support for development, implementation and closure of National Programme ending 2013					ALL	Staff and personnel cost	523'721
	8.2.2 Prepare Policy Board documentation for National Programmes						Equipment, vehicles, furniture, depreciation	2'500
	8.2.3 Develop and implement guidelines and tools for improved delivery of National Programme delivery						Travel	24'500
	8.2.4 Respond to queries from partner countries and NP teams						General operating expense	21'250
	8.2.5 Coordinate the Integration of methods, tools and guidelines from the SNA into National Programmes							
	8.2.5 Gather lessons and experience from National Programmes gathered to inform the Global Programme							
	8.2.6 Convene and facilitate the Country Coordination Working Group meetings							
	8.2.7 Support Tier 2 programme implementation and programming							
Total programme cost								571'971
7% indirect cost								40'038

<b>Sub-total</b>									<b>612'009</b>
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>									
<b>International Support Functions</b>									
<b>Country Specific Support</b>									
<b>Secretariat</b>									<b>100%</b>
Output 8.3 Interagency quality assurance for the Support to National REDD+ Actions (SNA) provided	8.3.1 Review the SNA Framework document (2011-2015) and associated budget					ALL	Staff and personnel cost	526'333	
	8.3.2 Process and monitor requests for Targeted Support and facilitate inter-agency coordination of requests being developed						Equipment, vehicles, furniture, depreciation	2'500	
	8.3.3 Delivery of SNA coordinated						Travel	24'500	
	8.3.4 Coordinate thematic Global Programme working groups established by the Policy Board						General operating expense	21'250	
	8.3.5 Ensure coordination of Global Programme country level activities with National Programmes								
	8.3.6 Convene and facilitate thematic meetings and temporary established Working Groups/Action Teams								
	8.3.7 Prepare Policy Board Documentation and presentations for the SNA								
Total programme cost							574'583		
7% indirect cost							40'221		
<b>Sub-total</b>								<b>614'804</b>	
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>									
<b>International Support Functions</b>									
<b>Country Specific Support</b>									
<b>Secretariat</b>								<b>100%</b>	

Output 8.4 Policy Board, Strategic Group and Management Group is operational and effective	8.4.1 Prepare for and host Two Policy Boards meetings per year					ALL	Staff and personnel cost	352'260
	8.4.2 Organize one joint meeting with the FCPF						Equipment, vehicles, furniture, depreciation	2'500
	8.4.3 Coordinate Intercessional communications and decisions to the PB						Contractual services	330'000
	8.4.4 Coordinate PB working groups						Travel	169'000
	8.4.5 Convene CG and SDG meetings						General operating expense	21'250
	8.4.6 Prepare progress reports to the SG							
Total programme cost							875'010	
7% indirect cost							61'251	
<b>Sub-total</b>							<b>936'261</b>	
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								
<b>International Support Functions</b>								
<b>Country Specific Support</b>								
<b>Secretariat</b>								
							<b>100%</b>	
Output 8.5 Result-based monitoring and evaluation framework implemented	8.5.1 Result-based monitoring framework for the UN-REDD Programme operational					ALL	Staff and personnel cost	272'157
	8.5.2 Develop interagency annual work plan and monitoring framework for the SNA						Equipment, vehicles, furniture, depreciation	2'500
	8.5.3 Coordinate the evaluation of closing NPs						Travel	24'500
							General operating expense	21'250
Total programme cost							320'407	
7% indirect cost							22'428	
<b>Sub-total</b>							<b>342'835</b>	
<b><i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i></b>								

<b>International Support Functions</b>									
<b>Country Specific Support</b>									
<b>Secretariat</b>									<b>100%</b>
Output 8.6 External partnerships enhanced and resource mobilization strengthened	8.6.1 Convene Joint meetings with other multilateral initiatives					ALL	Staff and personnel cost	346'106	
	8.6.2 Coordinate approaches with other multi-lateral and bilateral REDD initiatives						Equipment, vehicles, furniture, depreciation	2'500	
	8.6.3 Execute fundraising activities and plans						Travel	49'000	
							General operating expense	21'250	
Total programme cost							418'856		
7% indirect cost							29'320		
<b>Sub-total</b>								<b>448'176</b>	
<i>Out of the sub-total budget for the Output, the division of the budget (in percentage, %) into the support categories:</i>									
<b>International Support Functions</b>									
<b>Country Specific Support</b>									
<b>Secretariat</b>									<b>100%</b>
<b>Outcome total</b>									<b>3'523'878</b>
<b>GRAND TOTAL</b>									<b>24'432'943</b>