Transformation Strategies

A key element for ensuring REDD+
finance can change system behaviour
by addressing underlying structure

Ravi Prabhu, 2 Feb 2010

Key requisites for transformation (in no order!)

- Data credibility & transparency
- Feasibility of transformation & enabling conditions
- Safeguarding transactions and funds
- Equitable benefit sharing
- Ensuring effective participation of IP/CSOs
- Ensuring effective participation of other stakeholders
- Monitoring (MRV)
- **Transformative vision, strategy and financing**
- *Transition management*

Agreed UN-REDD/FCPF Components of Readiness

Transformational investments

Build the case at global level

Assemble information at the national level (analysis, consultation & capacity building)
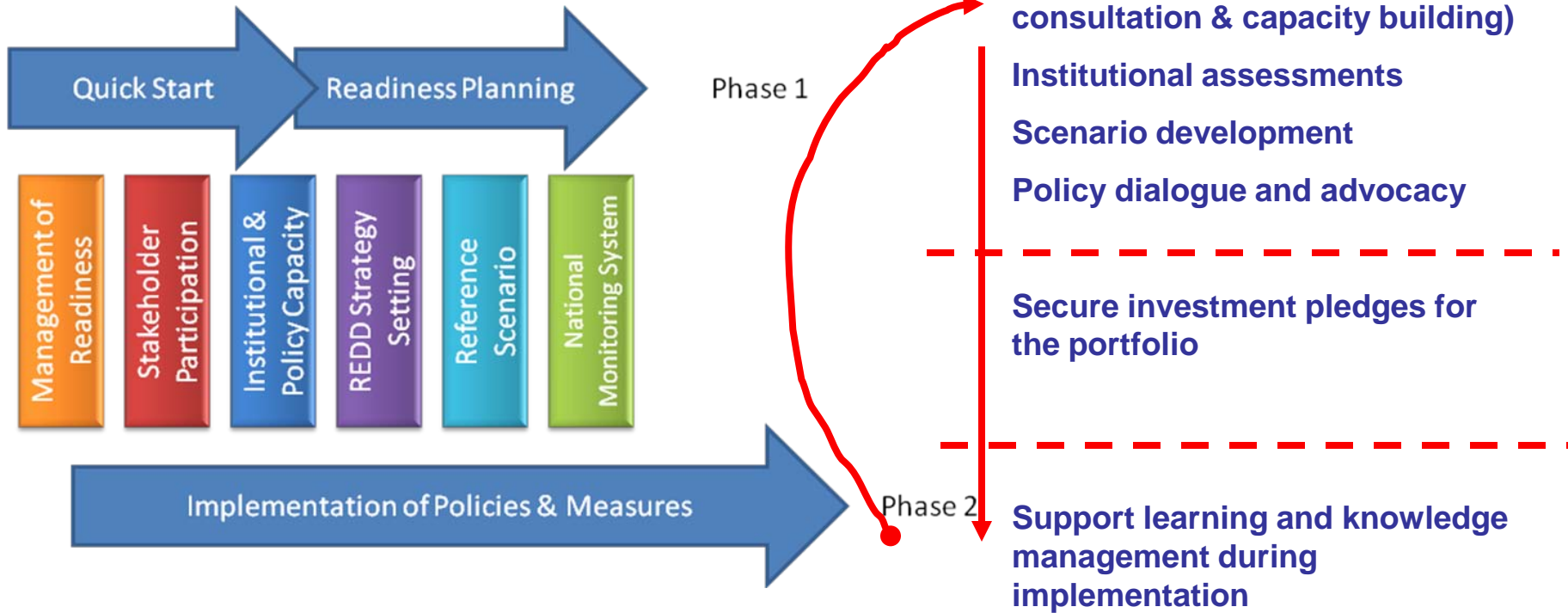
Institutional assessments

Scenario development

Policy dialogue and advocacy

Secure investment pledges for the portfolio

Support learning and knowledge management during implementation

Phases

Quick Start → Readiness Planning → **Phase 1**

Management of Readiness | Stakeholder Participation | Institutional & Policy Capacity | REDD Strategy Setting | Reference Scenario | National Monitoring System

Implementation of Policies & Measures → **Phase 2**

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Food for thought: transition management

- Need to move away from linear and incremental thinking about change and embrace a more dynamic 'transition management' view
- Phases need to be recognised, e.g.:
  - Predevelopment
  - Take-off
  - Acceleration
  - Stabilization, etc.
- Scale: macro-meso-micro. Functional relationships among actors, structures and working practices with multiple interconnections
- Patterns – interplay between dominant regime and sets of competing niches
  - Bottom-up, squeezed paths, top-down

More food for thought …

- **Dealing with persistent or wicked problems**
  - Deeply embedded in societal structures
  - High levels of uncertainty
  - Conflicting interests, stakes and rights, etc.
- **Requires transitions**
  - Fundamental changes in the structure, culture and practices of societal systems
    - Structure: physical infrastructure, economic infrastructure, institutions
    - Culture: values, norms, perspective and paradigm
    - Practices: production routines, behaviour, ways of handling, learning, etc.
- **& Transition management**
  - Create space for & empower niches (new structure, small core of agents)
  - Focus on frontrunners
  - Guided variation and selection – keep options open, experiment
  - Radical change in incremental steps
  - Anticipation and adaptation

Transition management - phases

- Problem structuring and establishment of a transition arena

- Development of sustainability visions, pathways and transition agenda

- Initiate and execute transition 'experiments' (adaptive management)

- Monitor and evaluate transition process