

# Results based Monitoring and Reporting Systems - Experience from Sri Lanka

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## Outline of Presentation

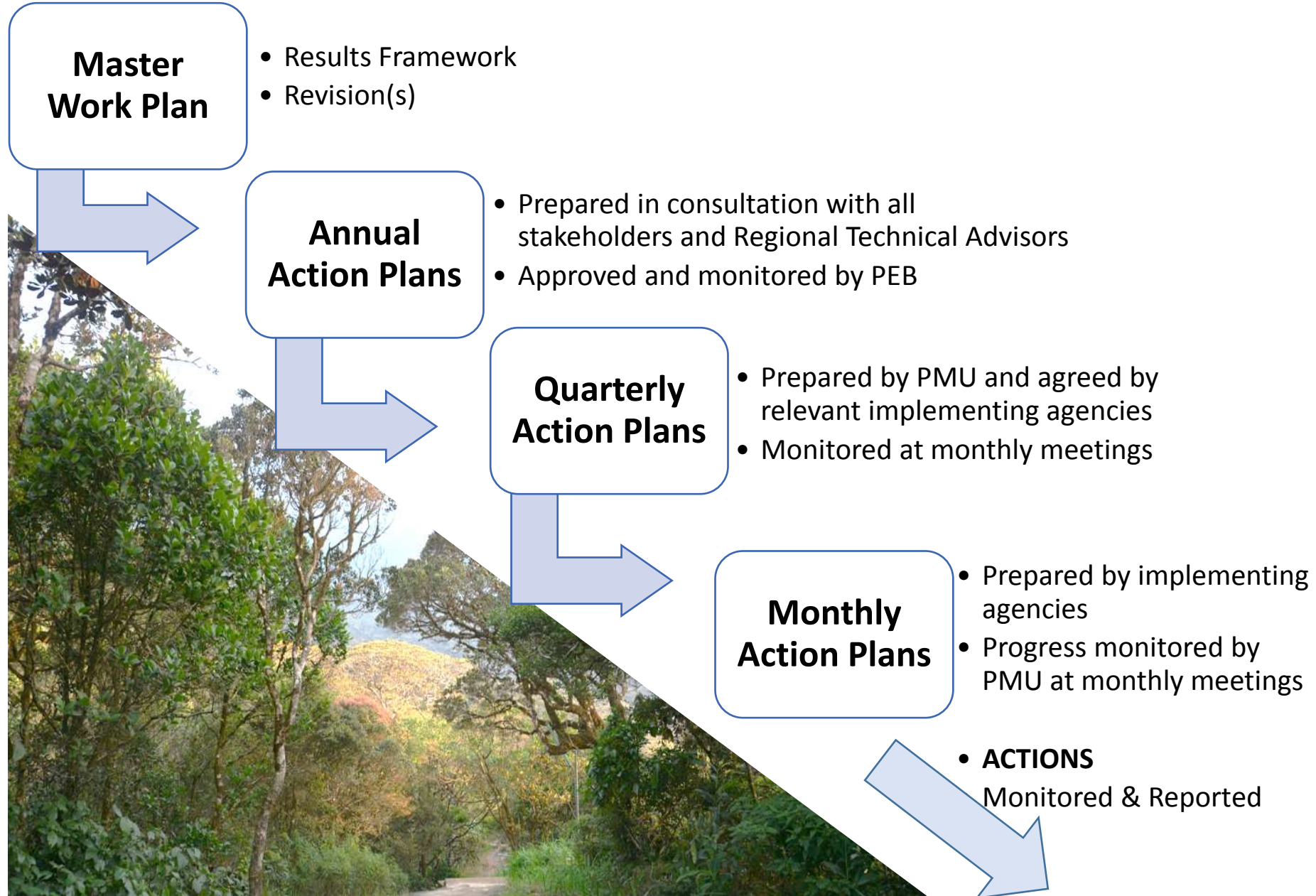
- Introduction
- Monitoring and Reporting Process
- Lessons Learned
- Corrective Actions
- General reflections - Conclusion

# Familiar Results-based management and reporting systems

## UN-REDD Programme's results framework

- Indicative framework developed for the R-PP in 2012
- Subsequently revised and new financial and work targets developed in 2013

# Planning and Reporting Process



# 2. Reporting to Government of Sri Lanka and UN Agencies

## 2.1- Regular External and internal monitoring:

- Ministry of Environment – **Monthly progress reporting and quarterly meetings**
- Department of National Planning & Department of External Resources – **Monthly reporting**
- Monitoring by UN agencies (FAO and UNDP (UNEP)) through **meeting every month** to present the progress.
- Reporting to UN-REDD secretariat – **semi-annually and annually**
- Task Forces with high level expertise who meet regularly - *e.g. MRV, Policy & Institutional etc.*
- Organize Programme Executive Board (PEB) **meeting every 3 months**: . review of the NP progress (Co-chaired by UN & S/MoE)

## 2.2- Internal discussions

- **Weekly Highlights** through staff meetings:
  - good forum to discuss and argue within the group. - This provides an overview of the day to day activities.
  - Information on NP activities in real time enables tracking of all activities and stakeholders and to keep them informed
- **Regular missions from Reginal Technical Team allow us to update on the work plan and to go through all activities on a regular basis.**

## 2.3 - CSO and IP briefings and support

- Key decisions of the PEB meetings presented through IP and CSO briefings – 3 months
- Meetings of CSO convening committee that comment on issues of interest to CSOs related to ongoing studies – every 2 months
- Knowledge Management and Capacity Building Teams (KMGBT) to assist the 8 CBR+ Project Grantees in addition to Technical Advisory Team and the Project Steering Committee

## 2.4 - Communication tools

- Website – 2500 visitors in the past 5 months
- Quarterly newsletter to capture highlights
- Facebook page – events and meetings posted while they are in progress
- Weekly highlights – Email network by PMU
- Preparation of summaries of all technical report and translated in to local languages, Sinhala and Tamil



# 3. Lessons learned from applying these systems:

- REDD Programme has no clear cut physical targets – M&E is NOT easy.
- Master workplan developed 3 years ago has been revised numerous times
- Only method is to follow Logical steps leading to the REDD+ strategy – delay or complications in any one step affects all other steps
- A well designed Strategic Communication Plan at the inception of the programme would have helped for smoother implementation

## 4. Corrective actions

- **Internal mid-term review** commissioned to analyze reasons for delay
  - This helped to identify bottle necks and important stages in the process where things went off track.
- Roadmap preparation for REDD+ - mid-way in the Readiness process **intensive stock taking was done of progress** so far and what needs to be done
- PAMs prioritization steps – **an analysis of the steps and process to help refine the final PAMs identified**
- **Communication Strategy** was revised and re-activated for crucial feedback

## 5. General Reflections

- Often lack of CLEAR GOALS
- Process of consensus building for AGREED GOALS
- Intensive communication for a common understanding of these goals by ALL stakeholders

# 5. General reflections

## Results framework should not be too rigid or too detailed

- Last year Sri Lanka had change of government and 2 elections – changes of Ministry portfolios and top government officials – system must be flexible to accommodate sudden changes and be able to innovate
- **Overly detailed system can be too time consuming and impractical for reporting. Major outputs should be identified leaving the players to innovate and be creative.**
- The Regional Technical Team and the CTA can help exchange international experience and bring good practices to Sri Lanka. **CTA network or forum can be useful**

**UN-REDD**  
PROGRAMME



**¡Gracias por su atención!**



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