# Challenges & Opportunities for the UN-REDD Programme

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## Positioning and Perception of UN-REDD

#### Challenge

- Some perceive (or prefer) UN-REDD to be bound to and follow UNFCCC decisions – this limits our operating space and hinders us from being proactive
- REDD+ community (and finance) sometimes appear isolated from wider development efforts
- Overlap with FCPF + High transaction costs for collab.
- How handle the delay in REDD+ regime development?

- UN-REDD can be a bridge between UNFCCC and wider sustainable development policies
- UN system provides a platform for REDD+ implementation, emphasizing policy and technical advise services
- UN-REDD has a role also in phase 2 (and 3?) of REDD+

# Making a difference in countries

## Challenge

- Coordination (and competition) between agencies (and other actors) locally and globally – national programmes are not really "joint"
- Often not well defined country leadership on REDD+
- Fiduciary arrangements not always clear/effective
- We lack enabling conditions for scaling up REDD+ at the country-level (are we to serve all UN-REDD countris? If so, how?)

- Build on UN role at country level for coordination
- Coordinate with other resources for REDD+
- Connect REDD+ to broader development efforts at country level

# Operating as One-UN

## Challenge

- "One-UN" is easier said than done
- Agency procedures and regulations are difficult to harmonize
- Very low delivery rate in many country programmes
- Leadership is sometimes elusive

- One-UN spirit keeps UN-REDD going
- UN-REDD brings experience to UN system on joint operations
- UN-REDD (in the broad sense) is a driver for reform in agencies

## Knowledge and Dialogue at international level

## Challenge

- "Global Programme" is questioned by some parties
- Competition between agencies on some topics and overlaps between work areas
- Risk that guidelines and standards become UN-REDD specific and disconnected from agency mandates and procedures

- UN has a unique role in normative work the Global Programme can build on this
- Essential function to bring REDD+ to reality

## Beyond the MPTF / Resource Mobilization

#### Challenge

- UN-REDD identity struggle is the UN-REDD brand controlled by the PB or the agencies? (cf Tier 2)
- How can the partnership hold together with a broader operating approach?
- Low investment in/commitment to resource mobilization

- Very high potential of funding (GCF, FCPF, GEF, Bilaterals)
  with the Tier 2 approach
- Strengthen focus on agencies' mandates and missions
- Development of / Best practises for UN-WB collaboration

# Programme Management

## Challenge

- Unclear roles of SDG, CG, Secretariat
- Reform of PB function
- Increasing focus on internal procedures rather than substance and results
- Need for better, results-based planning
- Risk aversion

- Engage agency capacities more broadly (both on substance and operations management)
- Re-establish agency leadership of UN-REDD, including by RC