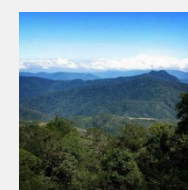
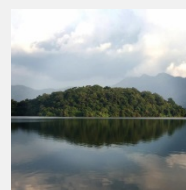
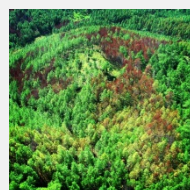
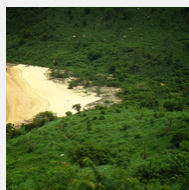


The UN-REDD Programme: strategic framework 2016-2020

Overview

Arlington VA, 21st May 2015



Developing the New Strategy

- Evaluation & process
- Theory of change
 - Partnerships
- Programme delivery



Taking stock of recent key evaluations

- UN-REDD Programme external evaluation
- Norwegian Int. Climate & Forest Initiative (NICFI)
- Millennium Development Goals Fund (Spain)
- Transparency International

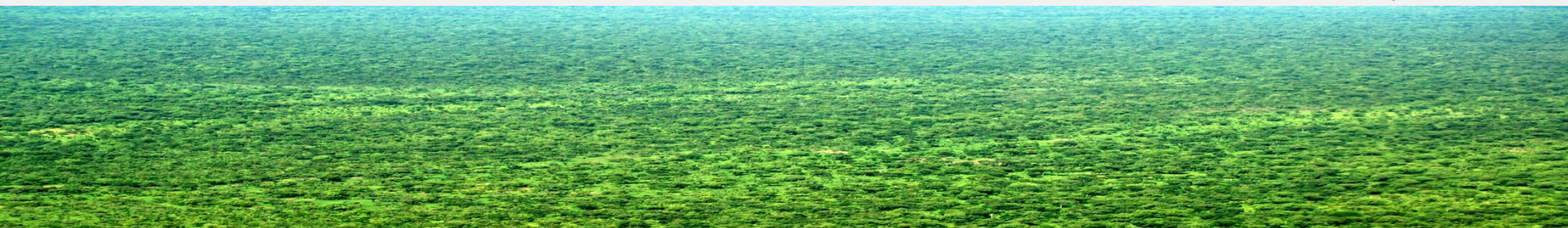
A management response to the UN-REDD evaluation was developed in collaboration with the Policy Board and the implementing UN organizations (at PB Lima)



- Developing a new strategy – key recommendation of external evaluation (July 2014):

“re-examine the overall purpose and strategic objectives of the UN-REDD Programme, to address both the significant challenges that REDD+ faces and the dynamic context within which it operates.”

- This and the other 11 recommendations have been followed up in design of the 2016-20 strategy.



Recommendations of External Evaluation

1. examine **strategic purpose** of Programme
2. develop a **theory of change (ToC)**
3. enhance **collaboration with the FCPF** (World Bank)
4. strengthen **country ownership**
5. emphasise **cross-sectoral approaches**
6. undertake joint actions with stakeholders on key **drivers of deforestation & forest degradation**
7. clarify **land & resource rights**
8. streamline social and environmental **safeguards**
9. intensify efforts to mainstream **gender equity**
10. ensure **CSO & IP representation** also within national programmes
11. revise & simplify the **governance** structure of the programme
12. enhance results-based **planning, monitoring & reporting** across the Programme



Broad consultation process

- Interviews with Policy Board members (August 2014)
- Online consultation open to all stakeholders
- Donor consultations
- Regional consultations in LAC, Asia-Pacific & Africa with stakeholders and REDD+ experts (October 2014)
- Policy Board guidance on further developing the draft strategic framework (PB 13, November 2014)
- Revised draft strategic framework with further feedback from stakeholders (February – April 2015)
- Final draft strategic framework sent to Policy Board



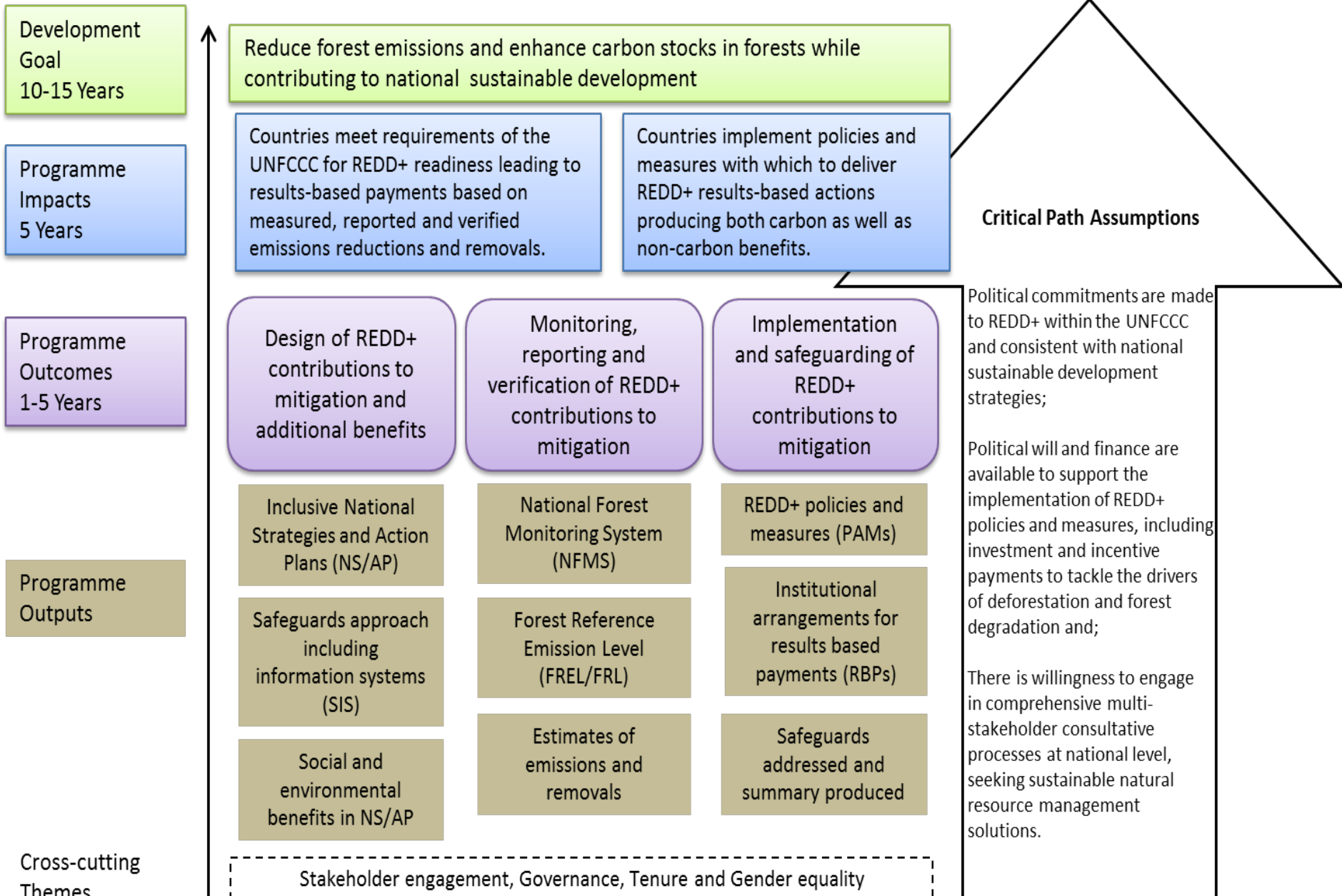
Highlights of feedback on draft document



- More thorough assessment of the lessons learned from the Programme as well as achievements (2008-15)...
- Explore the strengths of the UN-REDD Programme, inter alia with respect to other REDD+ initiatives...
- Further develop the ToC as the basis for an agreed results framework...
- Clarify Programme delivery arrangements...
- Define collaboration with other partners as clearly as possible, particularly with the FCPF and the GCF...
- Make it clear that the Programme will not provide results-based payments.



UN-REDD Programme 2016-2020, schematic Theory of Change – based on UNDG guidelines



- Stakeholder Engagement – Civil Society, Indigenous Peoples and the Private Sector
- Forest Governance
- Tenure
- Gender Equality

These are critical
for success of REDD+



**International Agreement
that includes REDD+ Results**

**Voluntary
Markets**

**Bilateral
Deals**

FCPF-CF

**GCF:
UNFCCC
Process**

Current
avenues for
receiving
Results-based
Payments

- Pilot
- Asset creation
- Asset transaction

- Public funding
- Universality
- Gaining Confidence



PARTNERSHIPS



**International Agreement
that includes REDD+ Results**

**Voluntary
Markets**

**Bilateral
Deals**

FCPF-CF

**GCF:
UNFCCC
Process**

**Results-based
Payments**

FIP, GEF, UN-REDD, Bilaterals, Domestic

**Investments &
PAM
Implementation**

**FCPF Readiness Fund, UN-REDD,
Bilaterals**

Readiness



PARTNERSHIPS



**International Agreement
that includes REDD+ Results**

**Voluntary
Markets**

**Bilateral
Deals**

FCPF-CF

**GCF:
UNFCCC
Process**

**Results-based
Payments**

UN-REDD supports countries to coordinate initiatives:

1. Align with national vision
2. Consistent with UNFCCC decisions
3. Conducive to progress through UNFCCC

**Investments &
PAM
Implementation**

Readiness



Introduction to the following topics (section 5.2 of the strategic framework document):

- Technical scoping
- Programme oversight
- Adaptive management
- Technical assistance and quality assurance
- Implementation arrangements
- Global level



	Strategy 2011 – 2015	Strategy 2016 – 2020
Managing the Programme: Delivery as One UN	<ul style="list-style-type: none"> • Decision making by Management Group (8 members) via weekly conference calls • Individual budget and staff planning by agencies • Different procedures in dealing with countries • Accountability of in-country staff to each agency 	<ul style="list-style-type: none"> • Smaller Management Group (3+1 members) • Weekly calls and quarterly face-to-face meetings • Joint budget planning by agencies • Strategic staffing plan for the entire Programme • Harmonized country operational procedures • Country Lead Advisors are accountable to the MG
Country delivery	<ul style="list-style-type: none"> • Each agency delivering in each country according to own procedures • Ad-hoc teams supporting different technical strands of work • Lack of ‘single phone number’ of the Programme for partner countries • FAO, UNDP and UNEP staff identified primarily by agency first, then as UN-REDD staff 	<ul style="list-style-type: none"> • Commitment to one single interface modality in each country (e.g. already testing channeling of funds and activities through UNDP Country Office in Honduras and Mongolia; joint HACT procedures in Viet Nam) • One Lead Agency for operations per country • One Lead Advisor for facilitating technical support - accountable to MG • Lead Advisor leads the Country Support Team: tailor made expert group to meet country needs, from across the entire Programme as required • @un-redd.org single email address for all staff



proposed decision

The Policy Board endorses the UN-REDD Programme 2016-20 strategic framework (doc. UNREDD/PB14/2015/III/3).

