Knowledge Management
UNREDD+ AFRICA

Structure

1. State of Knowledge Management/Communication Africa

2. Findings KM Survey

3. Regional 2014 KM/Communication Proposal- key activities

4. Suggested Activities on KM/Comms for REDD+ Africa 2015

Knowledge Management/Comms Africa

- Regional/Sub-regional Knowledge Exchanges- yet knowledge still fragmented

- KP- Lessons learned Africa 2012/State of Readiness 2014 and UNEP case studies

- No community of practice in Africa

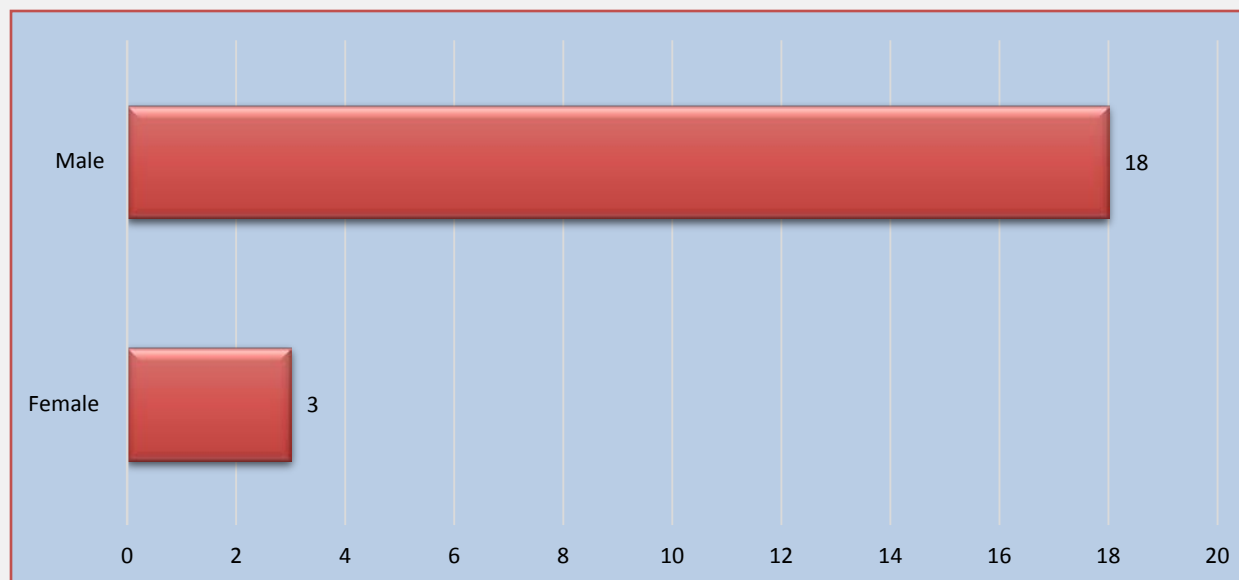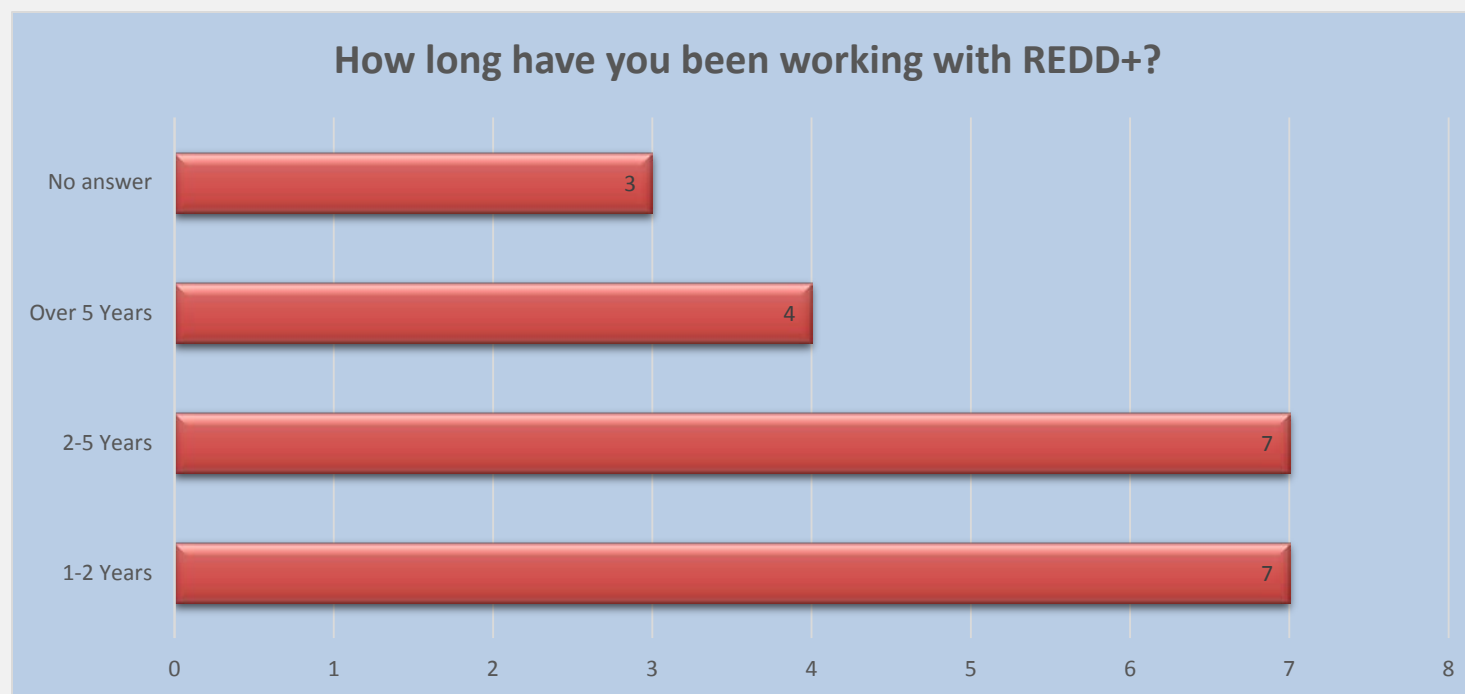- Lack of systematic approach to capturing of lessons learned

KM SURVEY

1. In Africa there are a total of 26 partner countries

2. KM Knowledge Needs Survey administered during NS workshop held in Nairobi 14th-15th October 2014

3. 24 national REDD+ focal points, coordinators or their representatives and advisers from 21 different REDD+ countries in Africa

4. 21 responses received on the survey- all respondents are national/sub-national government representatives
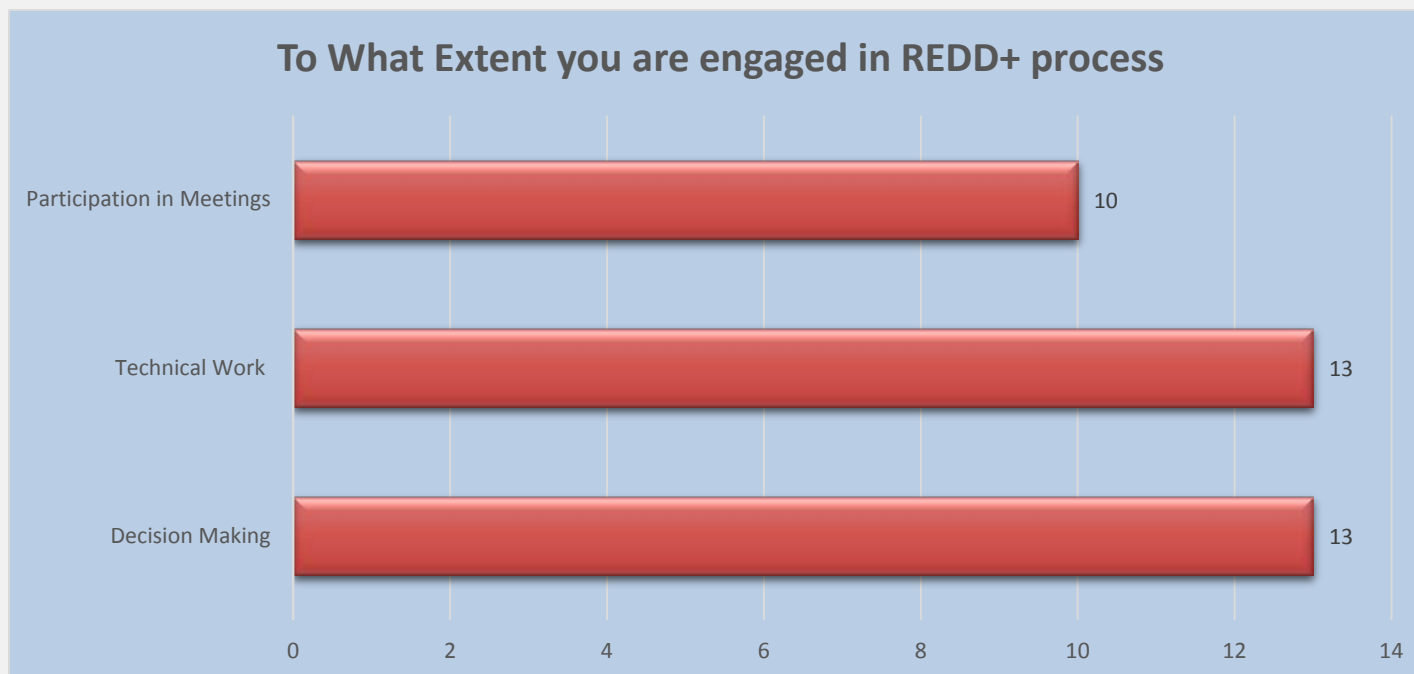
Gender (im) balance

Experience with REDD+

How long have you been working with REDD+?

Category	Value
No answer	3
Over 5 Years	4
2-5 Years	7
1-2 Years	7

Level of engagement in REDD+

To What Extent you are engaged in REDD+ process

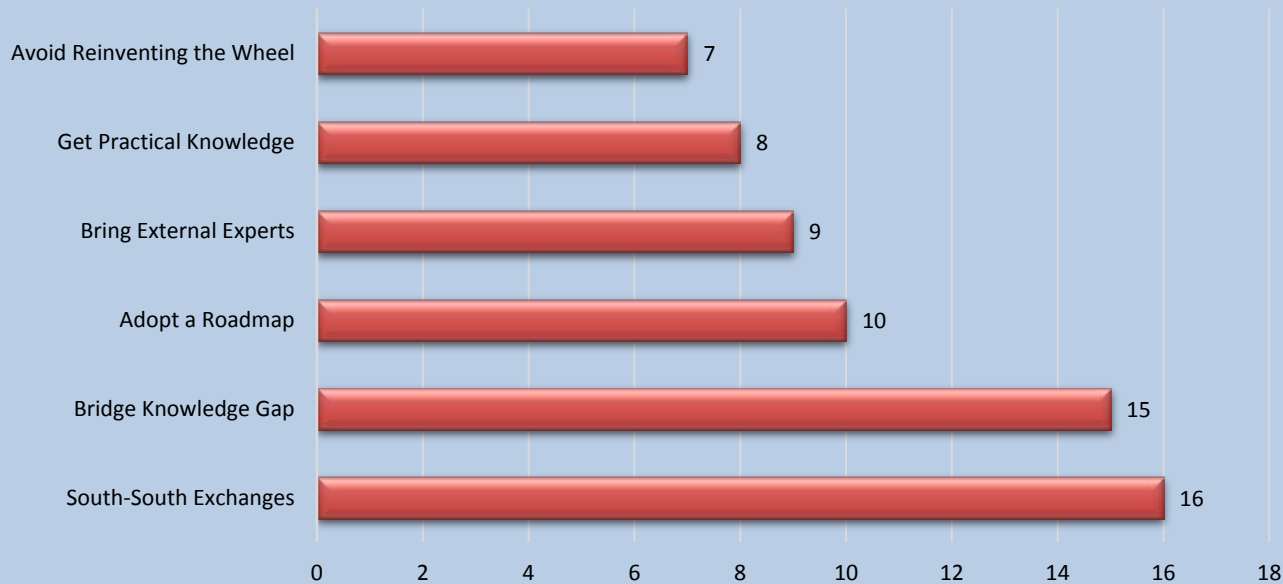| Category	Value
Participation in Meetings	10
Technical Work	13
Decision Making	13

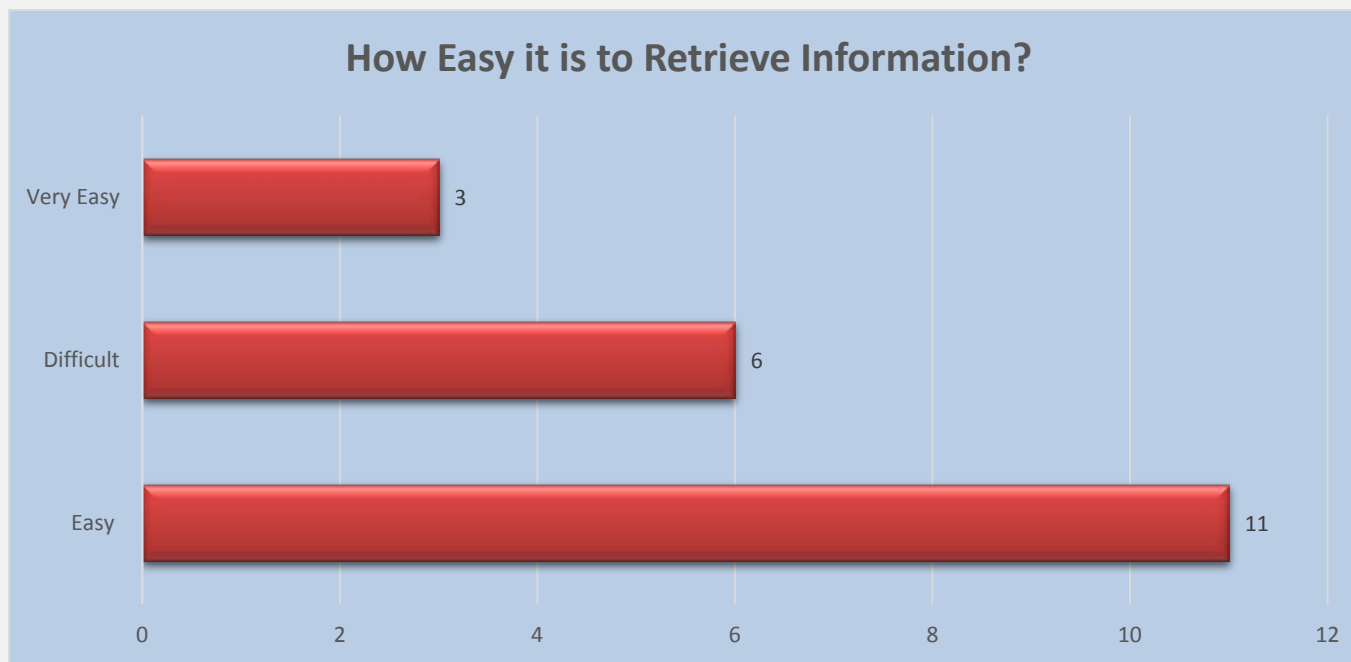# Priorities for KM-REDD+ Africa

What should be the top 3 priorities on KM for REDD+ Africa

Knowledge access

How Easy it is to Retrieve Information?

Sharing and Networking on REDD+

Current level of knowledge sharing amongst stakeholders
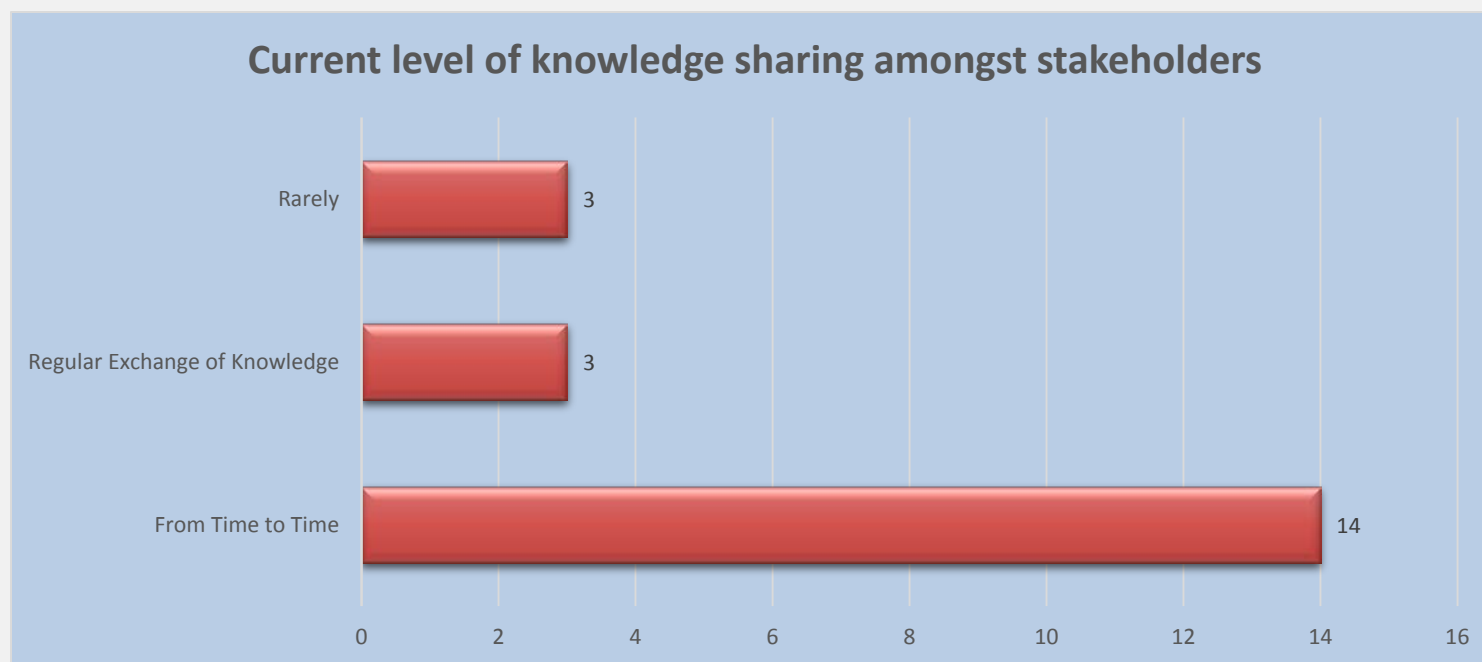
Expectations of K access

Attributes you expected from knowledge you access

Available French/English	6
East to replicate	6
Timely	7
Easy to access	7
Elaborate	8
Practical	13

0   5   10   15
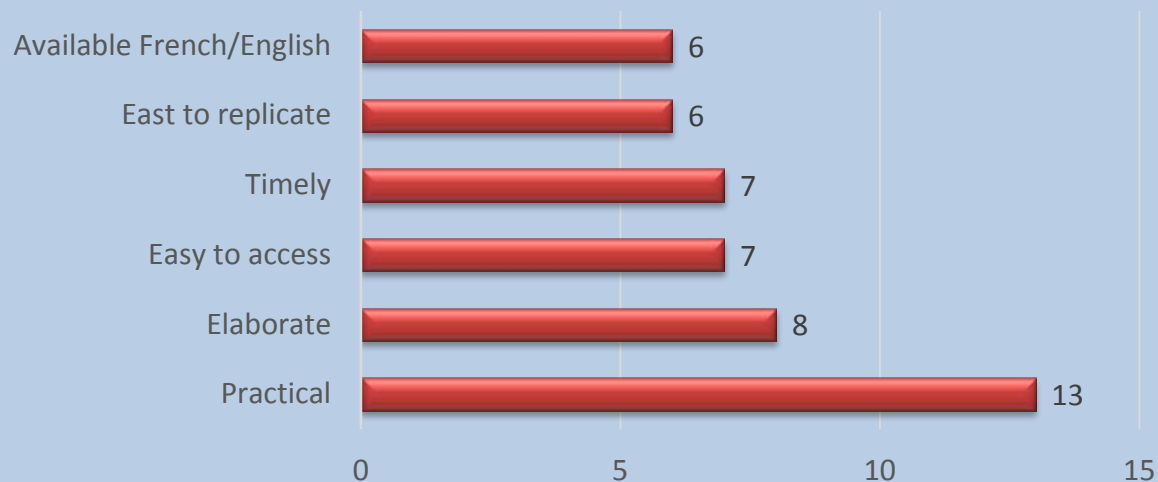
Strategic Objectives to have additional K on

Additional Knowledge needed on:

Category	Value
SE	6
Policy Reform	6
Good Governance	7
Cost of Implementing REDD+	7
National Forest Monitoring Systems	11
Elaborating NS	12
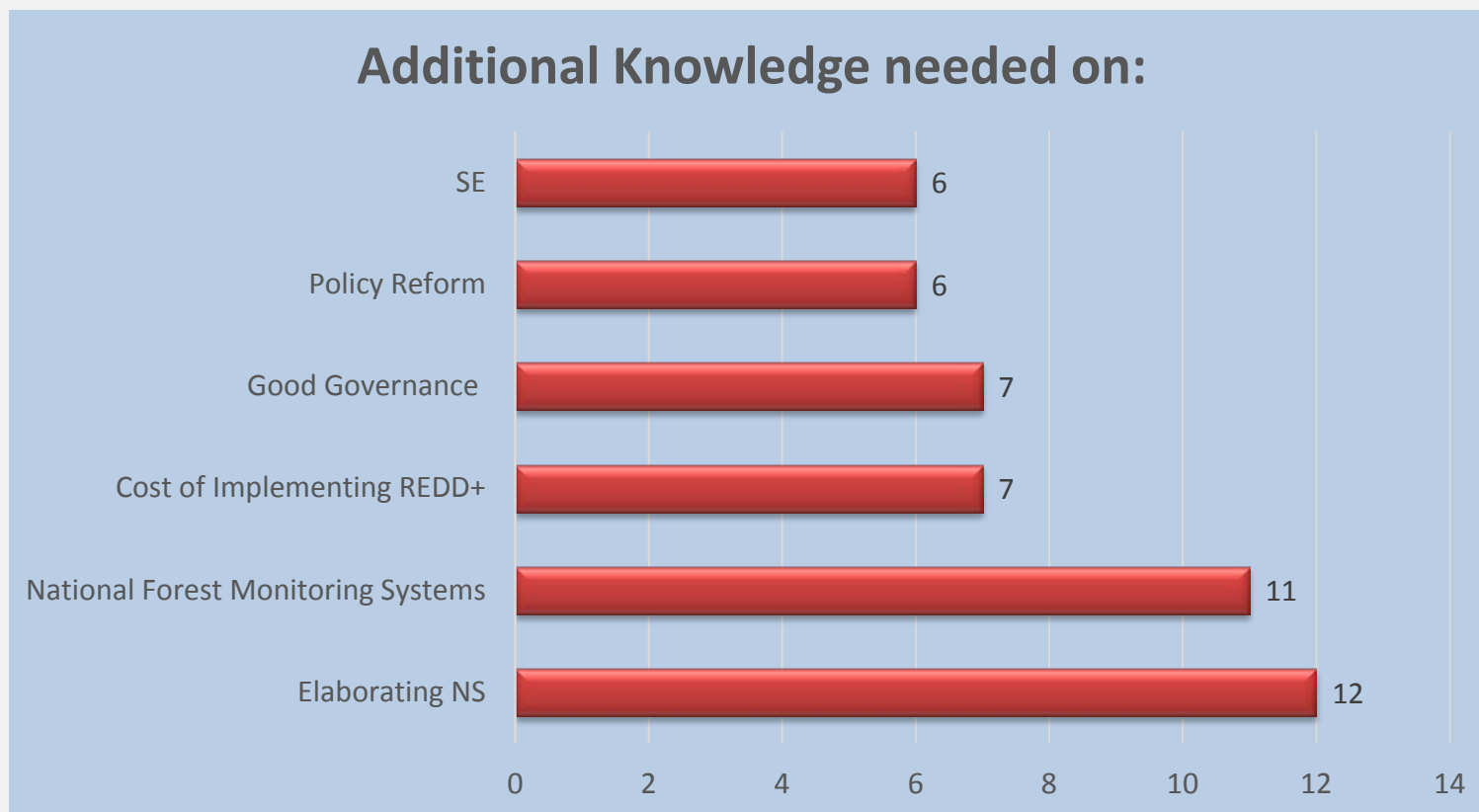
Rate of Interest in the Following KPs

Knowledge Products Needs

Knowledge Product	Value
Training Materials	9
Comparative Papers	11
How to Guide	12
Analytical Papers	12
Lessons Learned	14
Policy Brief	16

Preferred formats of K sharing to use

Formats knowledge

Format	Value
App sharing tools	7
Online learning events	7
Tele conferences	7
E-mail alert	8
COP	12
Workspace	13

Sources of REDD+ Knowledge and Learning

Important sources of REDD+ Knowledge and Learning and how to access them
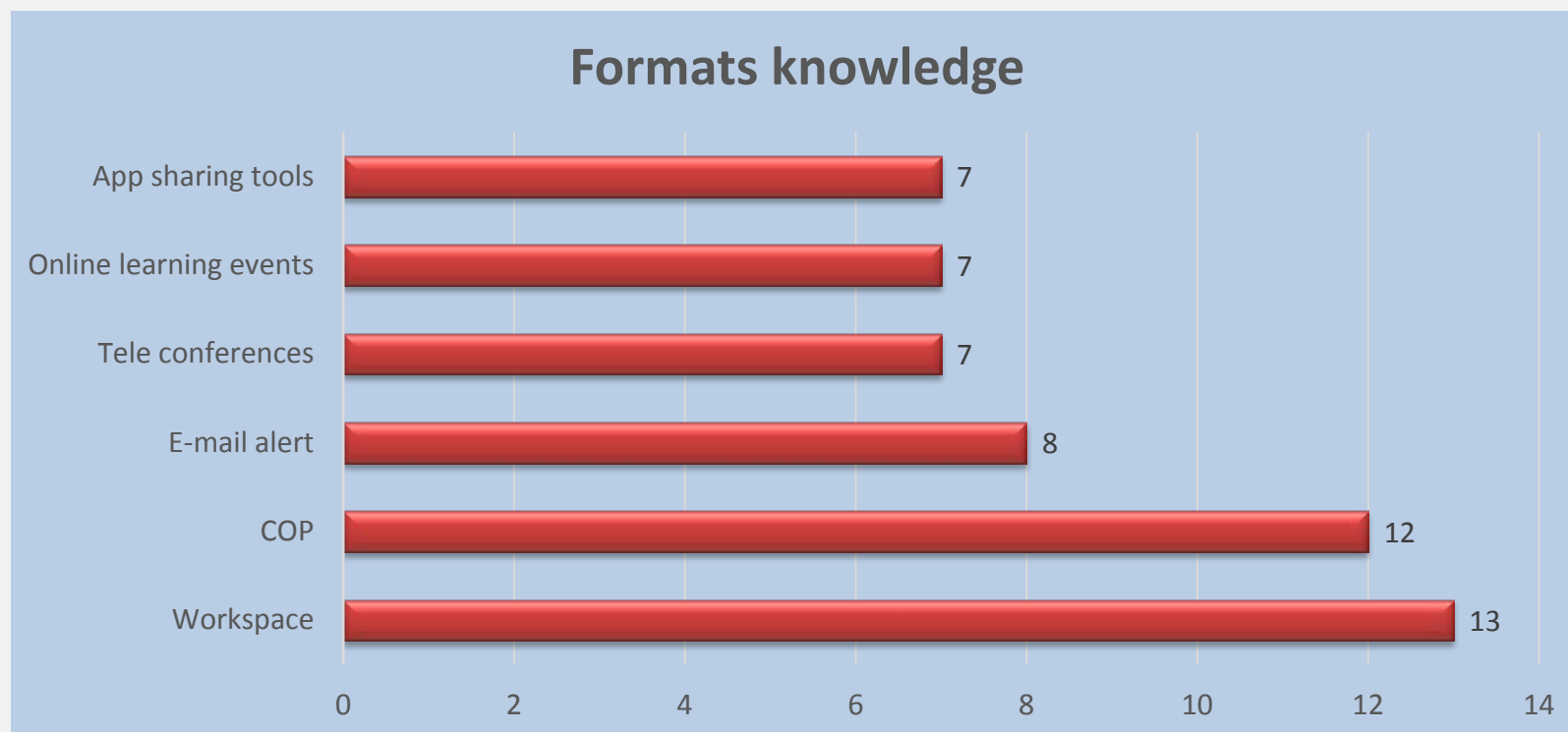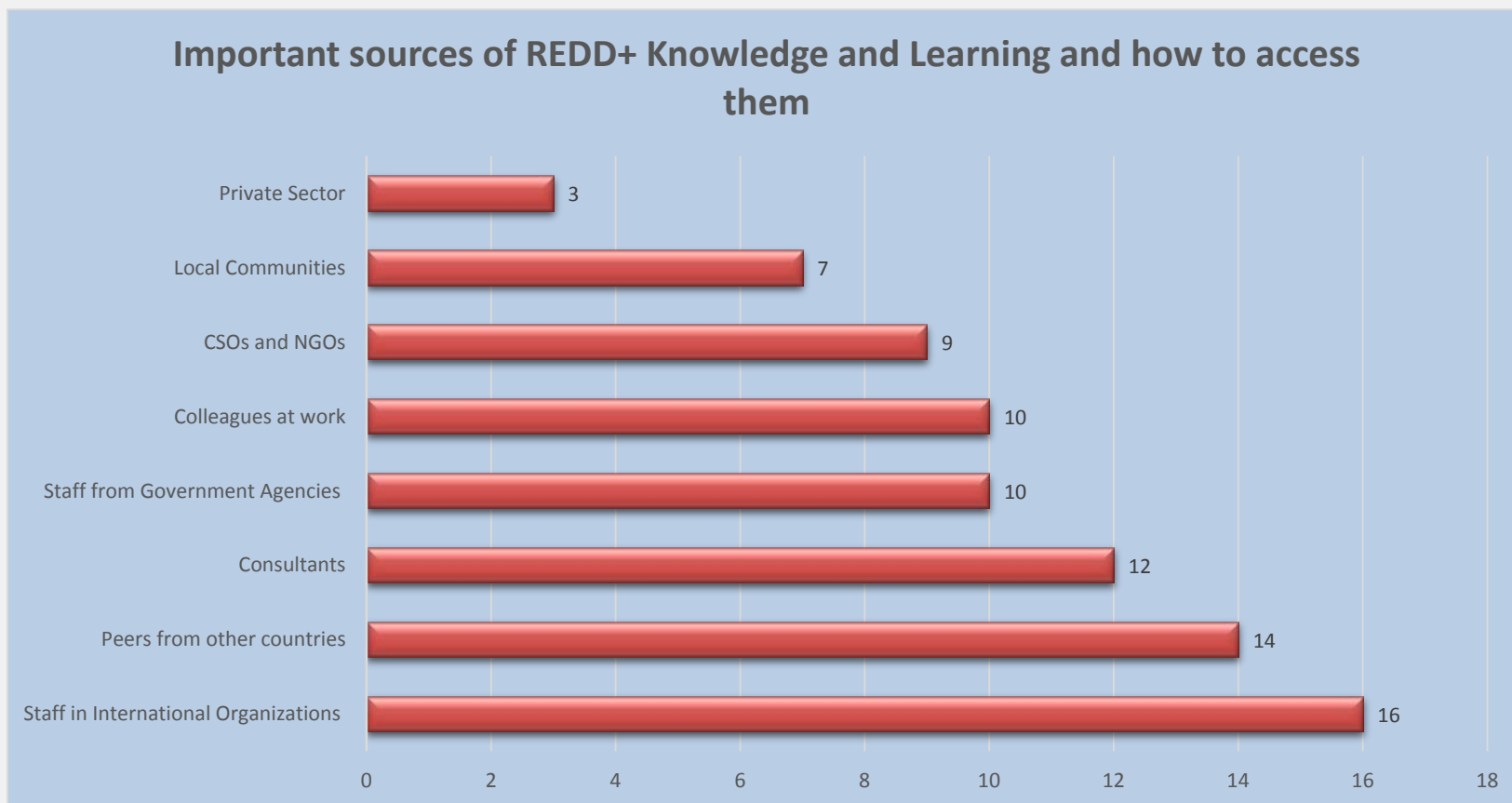
Existing Expertise

Solid Knowledge to share with others

Category	Value
Transparent Funds	5
Multiple Benefits	6
Green Economy	6
MRV	8
Governance	14
Stakeholder Engagement	15
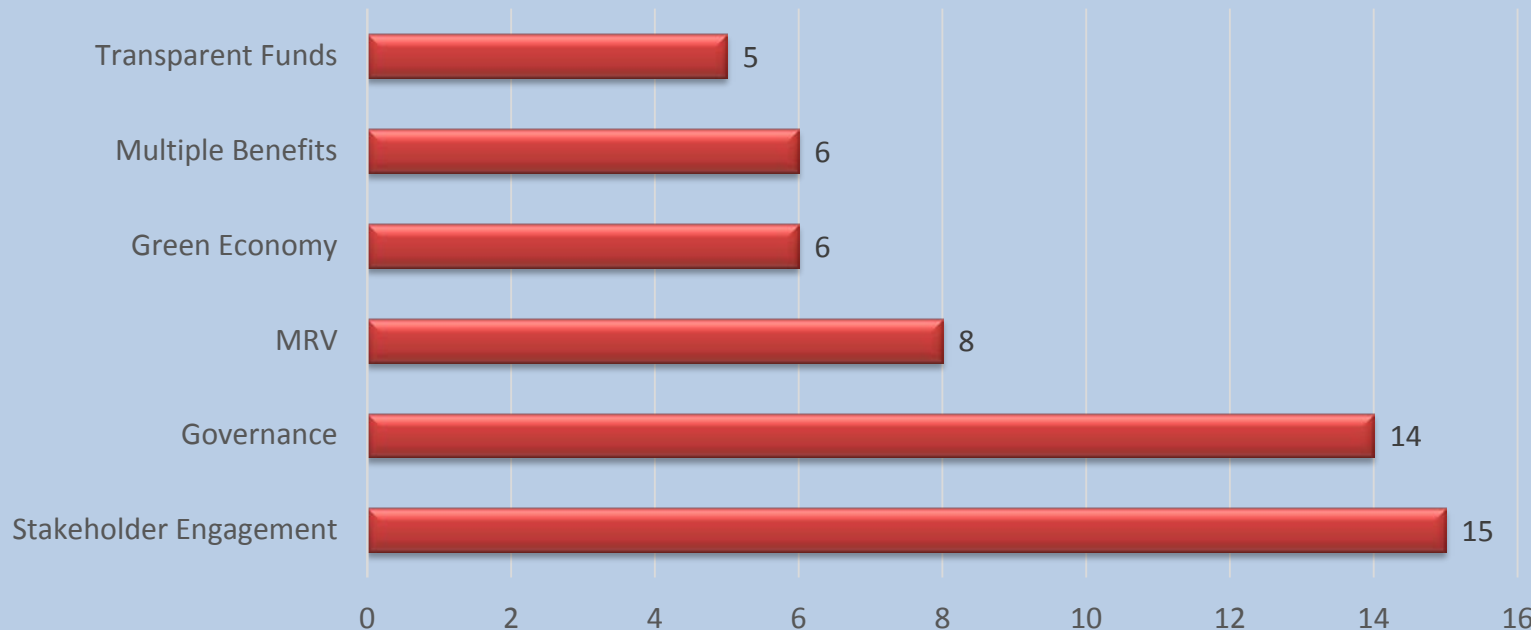
Most useful channels of knowledge

Channels of knowledge you find most useful
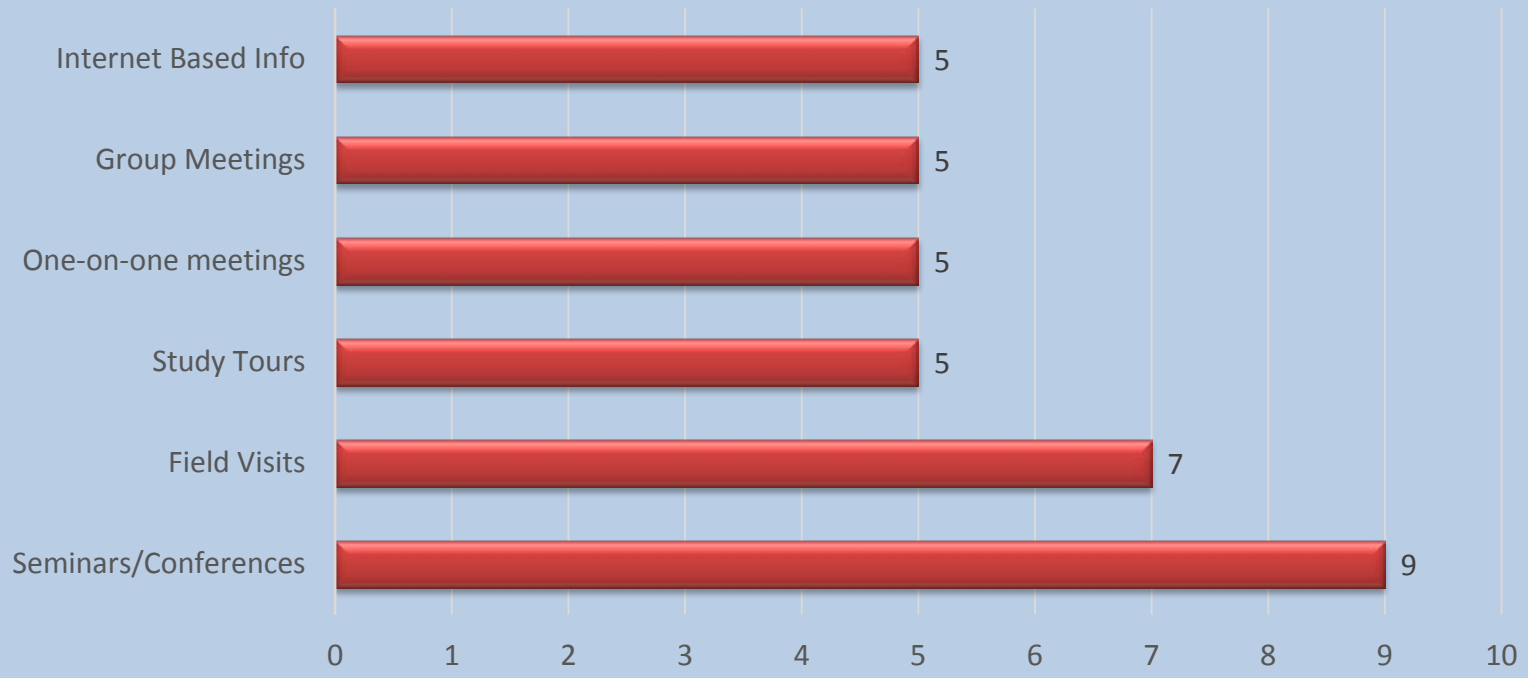
Conclusions

- Level of sharing amongst stakeholders is irregular and occasional

- The priorities for knowledge sharing: South-south exchanges and bridging the knowledge gap (scaling-up lessons learned)

- Attributes expected from knowledge access-practical, _simplistic, elaborate_, easy to access

- Subjects to have additional knowledge on: elaborating national strategies, national forest monitoring systems

- The type of knowledge products needed: policy briefs and lessons learned

- Most useful formats of knowledge sharing- workspace and COPs

- Channels of knowledge- Seminars/conferences and field visits/study tours

- Sources of Knowledge and Learning: Staff of International Organizations, Peers from other countries, Consultants

Regional KM Proposal

1. South-South Exchanges- sub-regional exchange Southern Africa sub-region on national REDD+ strategy development- **$124,000**

2. Publication, Presentation and Dissemination of REDD+ Analytical Products- **$30,000**
   a) Methodological framework for REDD+ readiness
   b) State of REDD+ in Africa (early movers)
   c) Local REDD+ Investing Locally for REDD+ Implementation
   d) KM Needs Assessment Report
   e) Policy brief National Strategies Development Africa-

3. Production of a high quality an "African REDD+ story documentary"-**$130,000**

4. Strengthen knowledge exchange on forest biomass and carbon stock assessment-FAO-follow- up regional workshop Ghana- booklet and web content- **FAO**- **$26,000**

TOTAL- $300,000

Suggested KM Focal Areas

Knowledge Needs Assessment-baseline- a) KS survey; b) individual interviews; c) phone/skype interviews; d) **Pilot 2 in-depth country needs KM assessment**

I. <u>Development of Knowledge Products-</u> Generate and Create Knowledge-
II. <u>Strengthen Regional Network on REDD+-</u> Share and Aggregate Knowledge
III. <u>Coordinate targeted capacity development-</u> develop KM capacities
IV. Promoting a sustained knowledge sharing and learning culture – incentives for knowledge sharing

Development of Knowledge Products- Generate and Manage Knowledge

I.   Systematically capture, share and apply lessons learned from experiences- lessons from the in-country readiness process are systematically captured: **South-South Exchanges-**

a)   **Pilot knowledge exchange between 2 countries** -1 week mission-targeted lessons learned exercise-Zambia-Ghana/Kenya and cross-regional fertilization of experiences-Zambia/Costa Rica

b)   **Cluster of countries (**Ghana/Nigeria/Ethiopia; DRC, Rec Congo, Zambia, Kenya; Nigeria, Ethiopia, Cote D'Ivoire, Madagascar)

II.   Identify a series of priorities knowledge products for development, linked to REDD+ thematic areas, based on country preferences and identified gaps;

A) **Policy Brief-NS;**

B) **Lessons Learned;**

C) **Brochure on UNREDD Africa;**

D) **Discussion Paper –Nigeria-How to do REDD+ in a Federated state**

III.   Identify country communication needs

Strengthen Regional Networks- Share and Aggregate Knowledge

I. Communities of practice established connecting partners-in order to engage in discussions, pose questions and receive advice, or work collaboratively on projects -**REDD+ Africa COP** to be established and hosted on new workspace

II. Hold lessons learned events to support knowledge exchanges amongst countries and organizations, and to capture knowledge and lessons learned about high priority REDD+ topics- Face to face/virtually and process document dialogues –

a) Lessons learned events in 2015 to capture lessons learned/knowledge fairs -1 Regional and 2/3 sub-regional

III. **Systematization of lessons learned-After Action Review-** what happened and why? What worked well? What needs improvement?

IV. **Peer assist;** Aggregate and synthesize issues of interest into an information base/repository of tools/standards –**Roaster of Experts**;- **Workspace**

V. Amplifying conversations and stories- **Interviewing and recording stories** in audio and video format (2 min videos)

Coordinate Targeted Capacity Development

I.   Deliver a **REDD+ Academy** and tools for REDD+ capacity development- how can KM practices be an integral part of the academy

II. Integrate **knowledge management practices into targeted Support** to respond to country needs – Support to Zambia for developing Targeted Support Proposal 2015- integrate KM practices in the proposal

III. Develop **national knowledge management** and capacity development plans – pilot – a) pilot 2 countries- targeted assessment of KM needs- develop a KM national plan

IV. Develop **repository** capacity development resources- a) support countries to set-up their national pages on the workspace; b) training on the newly launched workspace

Promoting a Sustained Knowledge Culture

- Introduce incentives for collaborative action. Encourage effective time/energy management to ensure that staff dedicate, and are allowed to dedicate, sufficient time to KM.

- **Training on online resources-new workspace for staff of UNREDD programme**; Regular short **meetings/Brown bag lunches** upon return from mission to share key findings-platform for increased knowledge sharing and learning

- **Monthly 20+20 Knowledge Sharing-** Identify relevant topics to discuss as a team and learn from one another

Support needed from global level

I. Develop a global **coherent approach to publications**. A simple typology of knowledge papers outlining the various publication lines and their processing and dissemination; Maintain track of upcoming publications global/regional

II. **Quality Assurance Process-**standard level of quality UN-REDD+ products globally; Knowledge Products **templates online**;

I. The networks will provide a foundation for learning, for the measurement and evaluation of the knowledge value and they will serve as **laboratories for systematic learning-thus** UN-REDD+ newsletter to be linked with stories coming from these regional/country level discussions-(feature stories of one National Coordinator/national programme per month)