#### Introduction

Communities, the business sector and the government all wish for the forest licensing service system managed by the government to provide excellent service to the its users in a way that allows the business sector to optimally producing goods and services.

To be able to provide excellency in its service, the government must continuously improve its licensing system in a manner that meets public expectations. Evaluation and feedback must therefore be sought from licensing service users directly.

Accordingly, the government, with UN-REDD support, is conducting a survey of its current licensing service, with a view of collecting and analyzing opinions and feedback on the experience of those receiving licensing services. The government will use such feedback to improve its licensing service system.

For this purpose, inputs and feedback from service users as well as service providers will be gathered through the below questionnaire. Respondents ware asked to give a score on different aspects of the licensing service. The scoring system is:

- a. Excellent (81 100),
- b. Good (71 80),
- c. Moderate good (61 70)
- d. Poor (31 60), and
- e. Extremely Poor (0 30).

In addition, several questions allow for narrative explanations in connection with the conditions of the licensing service, as well as suggestions/opinions about the improvement efforts.

If you encounter any problem, please contact our officers/assessors to give more explanation as necessary.

Your replies and explanations will be used solely for the sake of improving the licensing service system currently being managed by the government. In this way, the service may be improved to an excellent level.

IF YOU HAVE ALREADY FILLED AND SUBMITTED THIS SURVEY BY EMAIL, PLEASE REFRAIN FROM TAKING IT AGAIN, AS THIS WOULD SKEW THE RESULTS.

PROVEMENT OF LICENSING SER	RVICE - MINISTRY OF F	ORESTR
<sup>Հ</sup> 1. Are you		
A license user?		
A license provider ? (you will be directed to page 13)		

#### IMPROVEMENT OF LICENSING SERVICE - MINISTRY OF FORESTRY Respondent data for license users 2. Company name (optional) 3. Company Address **\*4. Location of Business** District and city Province **★5. Please choose the types of permit you have requested** IUPHHKHA (Business License to Utilize Timber Forest Products) IUPHHK – HTI (Business License to Utilize Timber Forest Products-Industrial Forest Plantation) IUPHHK-RE (Business License to Utilize Timber Forest Products-Eco System Restoration) The release of HPK (Convertible Production Forest) Area ☐ IPPKH Production/Non-Mine ☐ IPPKH Survey/Exploration 6. Please specify the type of product or land use ☐ Timber/Non timber Environment services Farm: oil palm/rubber/coffee/tea Settlement (housing)/road infrastructure/ port/industry Oil/natural gas/ geothermal/ hydroelectricity Mining: Coal/tin/ gold/silver/iron sand/soil/stone/ Other (please specify) 7. Your name (optional)

# IMPROVEMENT OF LICENSING SERVICE - MINISTRY OF FORESTRY \*8. Position/Title C License Consultant (hired) C Law consultant (hired) Officers in charge of licensing **Board of Directors** Commissioner Shareholders/Owner Other (please specify)

#### **Access to information**

*(	9. What has been the quality of the information that the institution has given you?
0	Highly accurate
0	Accurate
0	Moderately accurate
0	Inaccurate
0	Extremely Inaccurate
*	10. Has the institution given easy access to information service clearly?
0	Extremely clear
0	Clear
0	Moderately clear
0	Unclear
0	Extremely unclear
11.	If you felt it was difficult to obtain information from the institution, please explain:
	was the
	mation
obta	oult to
	t effort
did y	
have	
make	e to in the
	mation
you need	led?
Did y	
	d some
mone	
get t	he mation?
if so,	
mucl	n?

#### IMPROVEMENT OF LICENSING SERVICE - MINISTRY OF FORESTRY 12. If the information about the licensing service in question was inaccurate or unclear, please describe: information inaccurate and unclear in terms of (please complete): What are suggestions for improving accuracy and clarification? \*13. Through which media do you usually receive information about the licensing service? ☐ I visit the unit to ask for information I use computer and internet from my office or home $\ \square$ I learn from the brochure/leaflet or information board provided by the institution ☐ I come and ask the service license counter I used the internet provided in the lobby of the Ministry of Forestry ☐ I make a phone call to the unit Other (please specify)

#### IMPROVEMENT OF LICENSING SERVICE - MINISTRY OF FORESTRY **Timeliness** \*14. Has the institution provided its service in a timely manner as per its standard operating procedure? C Extremely timely Timely Moderately timely O Not timely / Slow C Extremely slow and delayed \*15. How long has it taken you to obtain the license or permit, from application until issuance? Please specify below Process at regency/municipality (year(s)/month(s)/day Process in Ministry of Forestry: (year (s)/month(s)/day(s)) Process in province:. (year(s)/month(s)/day \*16. If there have been delays, what is, in your opinion, the main reason? \*17. When the license/permit is obtained late: In what stage(s) has the delay occurred? (please be specific) What working unit (s) has contributed to the delay (please be specific)? How long has the delay been occurring in each department/section (please be specific)? \*18. What action(s) have you taken to accelerate the licensing process?

<sup>k</sup> 19. What are sugges	stions to mak	e the licensing	g service more	e timely or fast	ter?
		_	_	•	
		~			
<sup>k</sup> 20. Were you aware	of every step	of the licens	ing process?		
O Yes					
O No					
please specify)					

#### Friendliness and professionalism

*2	21. The staff in charge of providing service is
0	Very friendly
0	Friendly
0	Moderately friendly
0	Unfriendly
0	Extremely unfriendly
*2	22. The staff in charge of providing service is, on average
0	Highly professional
0	Professional
0	Moderately professional
0	Unprofessional
0	Extremely unprofessional
*2	23. When staff has been unfriendly and unprofessional, please specify:
Whic	h
office what	
	rtment
(s)/se (give	ction(s)
detai	
Pleas	
speci short	fy the comings
of suc	ch Charles Cha
office detail	rs (give
What	
your	
sugge to imp	estions prove
	ervice?

Somewhat open  Mostly closed  Extremely closed  725. Is there a facility for suggestions?  Yes  No  I do not know  726. What types of facility would you use to provide suggestions? (you nore than one)  by oral/written to the units  by oral/written to the service license counter  by mail sent to the units  by internet  ther (please specify)	ns or feedbacl
C Open C Somewhat open C Mostly closed Extremely closed  K 25. Is there a facility for suggestions?  Yes No I do not know  K 26. What types of facility would you use to provide suggestions? (you nore than one) by oral/written to the units by oral/written to the service license counter by mail sent to the units	
Mostly closed  Extremely closed  X 25. Is there a facility for suggestions?  Yes  No  I do not know  X 26. What types of facility would you use to provide suggestions? (you nore than one)  by oral/written to the units by oral/written to the service license counter by mail sent to the units by internet  Attent (please specify)	
Extremely closed  \$25. Is there a facility for suggestions?  Yes  No  I do not know  \$26. What types of facility would you use to provide suggestions? (you note than one)  by oral/written to the units by oral/written to the service license counter by mail sent to the units by internet  ther (please specify)  \$27. If the facility exists, do you find it sufficient?	
25. Is there a facility for suggestions?  Yes  No  I do not know  26. What types of facility would you use to provide suggestions? (you note than one)  by oral/written to the units by oral/written to the service license counter by mail sent to the units by internet  ther (please specify)  27. If the facility exists, do you find it sufficient?	
Yes No I do not know  26. What types of facility would you use to provide suggestions? (you note than one) by oral/written to the units by oral/written to the service license counter by mail sent to the units by internet  ther (please specify)  27. If the facility exists, do you find it sufficient?	
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I do not know  26. What types of facility would you use to provide suggestions? (you nore than one)  by oral/written to the units  by oral/written to the service license counter  by mail sent to the units  by internet  ther (please specify)	
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Section 26. What types of facility would you use to provide suggestions? (you note than one)    by oral/written to the units   by oral/written to the service license counter   by mail sent to the units   by internet   ther (please specify)    Section 27. If the facility exists, do you find it sufficient?	
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by oral/written to the service license counter by mail sent to the units by internet ther (please specify)  27. If the facility exists, do you find it sufficient?	
by mail sent to the units by internet ther (please specify)  27. If the facility exists, do you find it sufficient?	
ther (please specify)  27. If the facility exists, do you find it sufficient?	
ther (please specify)  27. If the facility exists, do you find it sufficient?	
<sup>2</sup> 27. If the facility exists, do you find it sufficient?	
O No	
ther (please specify)	

	ts
<b>k</b> 2	9. You, as a service user, have to spend considerable costs to accelerate the
er	vice.
0	Yes - extremely considerable
0	Yes - considerable
0	Yes - but the costs are moderate
0	Yes - but the costs are small
0	No, there is no extra costs
	How much do you spend to accelerate the licensing process? Kindly break dow costs incurred in what stages, what amounts and in what units.
	Y
*:	1. Are you given a receipt for each expense incurred the previous question?
0	Yes
0	No
*:	2. Are there demands for extra costs/levies beyond the costs above ?
	Yes
0	No
Plea	se specify
	d. If you have answered "yes" to the question above, what are the amounts and i at stages, in what working units (please provide details).
34.	With the illegal levies above, do you feel disadvantaged and forced to give it?
0	Yes
	No
0	
	ase explain)

<b>IPF</b>	ROVEMENT C	F LICENSI	NG SERVI	CE - MINISTR	RY OF FORESTI
		ensing servic	e, do you offe	r certain incentiv	es to the officers in
	rge?				
	Always				
	Sometimes				
	Rarely				
0	Never				
	If you have answe ails how much, an	= .			ease describe in
					¥
	Do you have sugges	estions to redu	ice or elimina	te extra costs cha	arged to accelerate
			A		
	Spending conside pens?	rable costs to	accelerate th	e service is illega	l. Why do you think i
			<u>~</u>		

## Convenience \*39. Do you think the procedure in the service unit is C Highly convenient Convenient Moderately convenient Mostly inconvenient Extremely inconvenient and complicated 40. If the licensing service procedure remains difficult and complex, please explain the causes, and describe your suggestions for improvement? 41. If the licensing service procedure remains difficult, what can users do to accelerate the licensing process? \*42. Do you give incentives to accelerate the licensing process? Always Sometimes Rarely O Never 43. If so, how much and at which step(s)?

Responsibilities
*44. Have you had to meet the officers in charge (not at the service counter), in order to accelerate the license procurement.
C I have never done this
C I have done this exceptionally
C I have done this occasionally
C I have done this frequently
C I have done this systematically , and had to go all the way up to the top officer
45. When you had to frequently meet the officers in charge of licensing process, what were the problems, in what steps, and how often?
47. Do you feel that incentives (above) are usually given by other licensing users?
48. Do you have suggestions to make the monitoring of the licensing process easy?

## **General satisfaction** st49. How do you, as a service user, overall feel with the current services provided Highly satisfied Generally satisfied C Fairly satisfied O Dissatisfied C Extremely dissatisfied 50. if you are not satisfied with the licensing service, please specify in what areas, in what working units 51. What are your suggestions for improvement (please provide details)?

#### **Quality of complaints mechanism**

st52. Is there any complaint facility when, you, as a user, feel that the service
procedures are not in line with rules or SOP?
C available, easy to use, responsive
C available, easy to use, but not responsive
C available, not easy to use, not responsive
C not available, but planned
O not available and not planned
53. If it is available, do the complaint facilities match your expectations? Please comment
54. What are your suggestions for improving the facilities?
Y
55. Do the existing complaint facilities protect the users' privacy? if not, what are your suggestions to improve this ?
<del>_</del>

MPROVEMEN <sup>T</sup>	T OF LICENSING SERVICE - MINISTRY OF FORESTRY
Respondent: Lic	cense Provider (Ministry of Forestry)
Please provide informa	ition about yourself
56. Your name (op	otional)
	v.
57. Your position	(optional)
<b>≭58. Your work</b> u	ınit
C Echelon I	
C Echelon II	
C Echelon III	
C Echelon IV	
IUPHHKHA (Business License to Utilize Timber Forest Products) IUPHHK – HTI (Business License to Utilize Timber Forest Products-Industrial Forest Plantation) IUPHHK-RE (Business License to Utilize Timber Forest Products-Eco System	e on these licenses
Restoration) The release of HPK (Convertible Production Forest) Area IPPKH Production/Non- Mine	
IPPKH Survey/Exploration	

# IMPROVEMENT OF LICENSING SERVICE - MINISTRY OF FORESTRY \*60. Types of product or types of land use ☐ Timber/Non timber **Environment services** Farm: oil palm/rubber/coffee/tea Settlement (housing)/road infrastructure/ port/industry/..... Oil/natural gas/ geothermal/ hydroelectricity Mining: Coal/tin/ gold/silver/iron sand/soil/stone/..... Other (please specify)

## IMPROVEMENT OF LICENSING SERVICE - MINISTRY OF FORESTRY Standard Operating Procedure (SOP)

★61. The institution has improved its Service Standard Operating Procedure (SOP) and you find it now
C Highly Practical
O Practical
C Moderately practical
C Impractical
© Extremely Impractical
62. If you find the SOP somewhat unclear and impractical, please specify in what areas, in what working units
63. What are your suggestions for improvement (please provide details).

#### Transparency and Use of Information Technology

*6	64. By using information technology, the system is
0	Highly transparent
0	Transparent
0	Moderately transparent
0	Not very transparent
0	Not transparent at all
*6	55. Availability of information
0	All information is available online
0	Most information is available online
0	Some information is available online
0	Only little Information is available online
0	No information is available online
-	at are your suggestions to improve its transparency?
ma	How important is the online licensing system now? Please explain problems that y exist
on	process stages at provincial or regency/municipality level.
	To what extent has the information technology (online system) has been able to sist the licensing service, in what areas, and do you have suggestions to improve it?
	<b>△</b>

## **Discrimination** \*69. In providing its services, the institution is: Not discriminative at all Not very discriminative Somewhat discriminative O Very discriminative C Extremely discriminative 70. If there is discrimination in the services, in what stage of process and how does it occur? 71. Do you have suggestions how to eliminate discrimination when providing licensing services?

#### Convenience \*72. The institution provides facilities that are C Highly Convenient C Convenient Moderately convenient Inconvenient Extremely Inconvenient \*73. Supporting facilities are: O Very Complete C Complete Moderately complete Incomplete Extremely incomplete 74. If you feel that the licensing counter is not perfectly convenient: What are the shortcomings? Are support facilities still insufficient? In what aspects? What are your suggestions for improvement?

## **Professionalism** \*75. Overall, you assessment is that the officers in charge of providing the licensing service are: Highly Professional Professional Moderately professional Unprofessional Extremely unprofessional 76. When the officers in charge of providing the licensing service are considered unprofessional or less professional: Please specify in what areas Do you have suggestions improvement?

#### **Fees** \*77. Does staff/the institution provide the services by charging a fee? No, the service is free of charge Yes, but the feed is inexpensive C Yes, and the feed is moderately expensive Yes, and the fee is expensive Yes, and the fee is extremely expensive 78. If fees are charged, please explain How much are they? At what stage of process? In what units/by which officers? 79. Do you provide a receipt for each and every payment of fee requested and paid? Yes O No Please specify

ow much such tra fee? what age of ocess, at riking it/which icer?	ere is a request for extra fee beyond the fees in point a? If any,
such tra fee? what age of ocess, at rking it/which	
such tra fee? what age of ocess, at rking it/which	
tra fee? what tra fe of tr	
what age of ocess, at rking it/which	
ge of ocess, at rking it/which	
ocess, at rking it/which	
at rking t/which	
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you nk that it	
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atification	
just	
ing for endship?	
<sup>:</sup> 81. Da	o you think that request for extra fee beyond the fees in point (above question)
	s as consequences of long delays in business process and it is usual because
	alism? Please describe
· IIIutu	

#### **Time and courtesy** \*82. You/the officers serve your/their service users in a manner that you consider: Extremely fast Fast Moderate fast Slow Extremely slow \*83. When the service is slow: What is causing such delay What are your suggestions to improve and speed up such service? \*84. Generally speaking, you consider that the officers who serve the service users are: C Extremely polite and patient Polite and patient Moderately polite and patient Quite impolite and impatient C Extremely impolite and impatient 85. In instances where the officers do not serve licensing users in a polite and patient manner: Why do you think this occurs? Please specify Do you have suggestions improvement?

#### **Pressure from management**

*86. Have you received or felt pressure from your management or external actors to
receive or ask fees from licensing users?
C never
C Yes, in fewer than 25% of requests
C Yes, in 20 to 50% of requests
C Yes, in 50 to 75% of requests
C Yes, in 75% or more of requests
27 Places provide a hit more details about such prossure, if/when it easure. Whe does
37. Please provide a bit more details about such pressure , if/when it occurs. Who does to come from ?
From senior
nanagement from the state of th
Forestry
MoF)? From actors
outside of
he MoF? Please
pecify
What type of permit did it
concern? In
vhich units? Did you know
who you
could talk to
f you talked
o someone bout it,
vhat was the
esult?

#### **Accelerating the process**

*88. Have you had experiences or information that by giving fees to licensing unit, it will accelerate the licensing process?			
C Never			
C Yes, 1% of requests			
C Yes, 5% of requests			
C Yes, 10% of requests			
C Yes, 20% or more			
89. if you answered positively above			
What			
type of			
permit(s) did it			
concern?			
(please list them			
all)			
Did you know who			
you could			
talk to about it?			
What was			
the result?			
result?			

# IMPROVEMENT OF LICENSING SERVICE - MINISTRY OF FORESTRY Thank you! Thank you for taking the time to fill this survey. We will make the results public.