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Introduction to Stakeholder Engagement

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Who are stakeholders?


- Stakeholders are defined by the UN-REDD programme as:
'those groups that have a stake/interest/right in the forest and those that will be affected either negatively or positively by REDD+ activities.'
- They include relevant government agencies, formal and informal forest users, private sector entities, indigenous peoples and other forest-dependent communities and NGOs.



Why are they important to REDD+?

Stakeholders bring a range of different interests, knowledge and responsibilities to the process. Effective engagement can result in:

- Better policy outcomes**
 - More relevant, effective and coherent policies
- Enhanced ownership / legitimacy of policies or programmes**
 - Efforts to address deforestation and degradation have historically needed ownership at both local and national level to be effective
- Increased accountability**
 - If all stakeholders understand the different roles and responsibilities of each group in a new policy they will be more able to hold one and other to account
- Reduced conflicts through improved relationships**
 - By increasing understanding of different stakeholder opinions and ownership of the resulting policies there is less likely to be conflict between different groups – reducing transactions costs of implementations
- Reduced risk to you of rejection of REDD+**
 - If you are a manager responsible for REDD+ then consultation is a "success factor"



What do we mean by Engagement?

- Engagement can be seen as occurring along a continuum moving from a one way flow of information focused on awareness raising to a full participation and eventual empowerment:



- Many stakeholders will need to move along this continuum during the development of approaches to REDD+



What do we mean by engagement?

- Stakeholders operate at different levels and will move along the continuum at different speeds




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Engagement and Representation

- Lesson learned from earlier processes is the importance of working with existing networks / organisations / processes
 - Have established constituencies
 - Have experience of linking between different levels
 - Prevents duplication and consultation fatigue
- Challenge is ensuring appropriate representation
 - Do stakeholder groups consult with their constituencies
 - How are leaders chosen
 - How long do groups practically need to reach constituents
- The SI need to make decisions on these areas




What is being done about stakeholder engagement?


Almost all programmes working on REDD+ and supporting REDD+ have stakeholder engagement as a key element/requirement of their work.

- UN-REDD / FCPF have stakeholder engagement as a key element of their programme documents and require effective engagement throughout the programme
- Voluntary carbon programmes contain guidelines on engaging stakeholders







UN-REDD Guidance

- UNREDD focuses on link with international negotiations and commitments to international agreements
- Focus on need for civil society engagement and Free Prior Informed Consent (FPIC) particularly for Indigenous peoples
- Provide general guidelines on how to development but it is up to countries to decide how to operationalize them
- Effective stakeholder engagement is seen as a key part of a credible systems of safeguards and is critical to the effective development of REDD+ process at national or project level.

A second on FPIC?


- Free** – there is no coercion, intimidation or manipulation
- Prior** – consent should occur sufficiently in advance of development activities and should respect the time requirements of communities and IP groups to consult
- Informed** – groups should have sufficient information and understanding of issues to make decisions
- Consent** – agreement provided on process

Moving from theory to practice

- UNREDD suggest a number of steps in developing a REDD+ stakeholder engagement process:
 - Define Purpose of engagement process
 - Identify Stakeholders
 - Identify issues to engage and consult on
 - Define terms of engagement and consultation
 - Select methods to be used
 - Ensure stakeholders have capacity to engage
 - Conduct process
 - Analyse and disseminate results

This is process will continue to evolve at national and local level




Where are we in this process?

- Purpose of Stakeholder engagement**

UNREDD provided an overall set of objectives

 - There is full and effective participation of relevant stakeholders
 - There are transparent and effective governance structures
 - There is respect for the knowledge and rights of indigenous peoples and local communities

Climate Change Strategy

 - Promoting and ensuring the active participation of all stakeholder
 - Ensuring respect for rights and cultures of indigenous peoples and gender equity





Where are we in this process?

- Identify stakeholders
 - We have started this process already – more on this today
- Identify key issues to engage and consult on
 - There will be many issues that require consultation.
 - Benefit sharing
 - Carbon ownership
 - Land tenure
 - The list will evolve over time with the development of the programme – today we are consulting on how to consult – step!

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Where are we in this process?

- Select Terms of engagement


Terms of engagement can refer to basic principles and practices – the UN-REDD suggests:

 - should include a broad range of relevant stakeholders
 - should be premised on transparency and timely access to information
 - should facilitate dialogue and exchange of information, and consensus building..
 - consultations with indigenous peoples should be carried out through their own existing processes, organizations and institutions,
 - consultations should be gender sensitive.
 - should be impartial, accessible and fair mechanisms for grievance, conflict resolution

Climate Change Strategy

 - Promoting and ensuring the active participation of all stakeholder
 - Ensuring respect for rights and cultures of indigenous peoples and gender equity

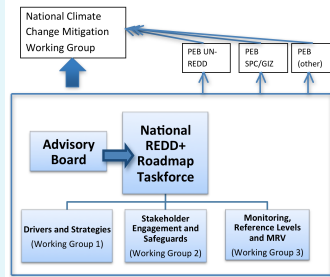
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Where are we in this process?

- Select the methods

National Climate Change Mitigation Working Group



- Initial national framework already in place
 - How can this be linked to local level
 - What responsibilities do members of these groups have to their constituencies?

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Where are we in this process?

- Ensure stakeholders have sufficient information and capacity to consult
 - This will be an ongoing process – information sharing, training etc
 - Today is one example but it will need to be carried out at a range of levels based on need for information and in which areas consultation is required
 - Process has been started at some pilot sites
- Conduct consultation – this will be occurring over time
 - Again this is an ongoing process with many consultations needed
- Disseminate results
 - Need to identify appropriate platforms for this as well as looking at the roles and responsibilities of different stakeholders in the process

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What lessons can we draw from other processes?

- Should start early
- Should be designed by and work with a broad group of stakeholders
- Should use national and local systems and networks
- Should be phased and work at different levels at different times
- Should be iterative – building up over time
- Should include a grievance and conflict resolution mechanism to help address challenges
- Should not necessarily focus on the language of REDD+

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Recap

- Stakeholder engagement is critical to success of a national or project level REDD+ process
- It can occur at a number of different levels and speeds but should focus on increasing stakeholders understanding and capacity to fully engage, consent and take ownership of processes
- It is a requirement of the UN-REDD programme and forms an important part of a safeguards system
- There are a number of simple steps in developing an approach to engagement – we have already taken some but will need to continue to evolve the process
- Efforts at engagement should start early!

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Next steps...

- We will establish the Stakeholder engagement and safeguards working group
- Work to develop an overall stakeholder engagement plan which will support the programme
- Today
 - Further work on identification of stakeholders and means of engagement

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Stakeholder Mapping

- Critical to ensuring that you include all stakeholders
- Helps to understand different roles and responsibilities and interests of stakeholders


Stakeholder Group	Overview
Government	Responsible for development of policies laws and measures, their implementation and oversight, and supporting the enabling environment for development
Private Sector	Supports economic growth, investment, innovation, job creation
Civil society	Provides oversight of government, community governance structures, supports expression of common and specialist interests, provides specialist and traditional knowledge
Development Partners	Provide financial and technical support and policy advice
Regional Bodies	Provide policy advice and frameworks



Stakeholder Group	Sub-group	Specific organisations
Government	Executive Legislative Judicial	
Private Sector	Agri-business Timber producers Timber processors	
Civil society	Traditional Authorities Religious groups NGOs / INGOs	
Development Partners	Bi-lateral, multilateral	
Regional Bodies		



Stakeholder Group	Sub-group	Specific organisations	Role in Sector and potential role in REDD+	Existing level of engagement in forest sector + how are they engaged	Level of engagement needed for REDD+ and potential means of engagement	Comments
Government	Executive					
Private Sector	Timber producers					
Civil society	Traditional Authorities					
Development Partners						
Regional Bodies						



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Government	Executive					
Private Sector						
Civil society						
Development Partners						
Regional Bodies						

Who **How** **What next**



Thank you

Questions?



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