

Managing national REDD programmes:

Towards improved COORDINATION

November 2010,
Bangkok

Akiko Inoguchi
FAO, Vietnam





Why coordination?

Coordination related issues:

- Un-coordinated activities
 - Timing
 - Resources
 - Strategy ...
- Missed information
- Lack of clarity in information
- Overlaps and duplications

Where coordination is key:

- Strategy
- Project design
- Project implementation = activity
- Local resource use

... every step of the way!



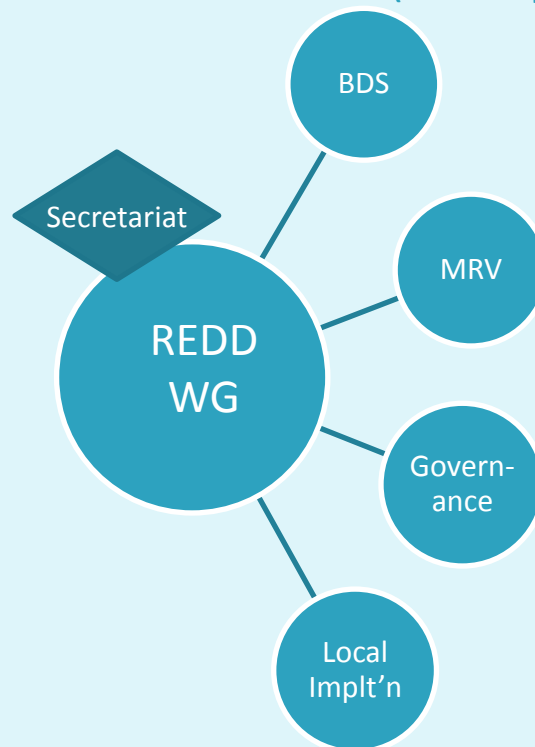
Coordination can be promoted through coordination mechanisms


Mechanisms:

- Setting up a national fora for REDD stakeholders
- Setting up a committee for decision-making
- Setting up working groups for in-depth discussions
- Setting up a coordination office for REDD

...any others?

Viet Nam REDD Network (est. Sept 2009)





But, coordination mechanisms alone cannot do the job!

- **National REDD Network**

- The establishment of a Network promotes information sharing, but doesn't guarantee coordination. Coordination requires more in-depth discussion and decision-making.

- **Working groups**

- All working groups need a convenor/secretariat
- All working groups need government participation
- WGs need to be recognized as official fora for consultations, and used to channel relevant information

- **Network/WG Coordinator**

- The coordinator is a key player
 - requires understanding of REDD
 - Requires understanding of the dynamics REDD players
 - Requires a full time (or close to) position

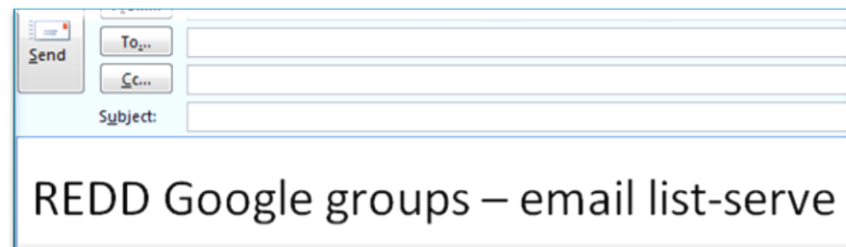


Coordination can be promoted with use of communication tools

Communication tools:

- National REDD websites
- Newsletters, leaflets, etc...
- REDD email list-serves

... any others?




Send To:

CC:

Subject:

REDD Google groups – email list-serve



But, communication tools alone cannot do the job!

- **Website development**

- Website manager in charge of collecting and updating information
 - Requires sound REDD knowledge
 - Requires communication skills
- Websites need to be tailored for the different audiences
 - General stakeholders (national & global)
 - REDD Network members – coordination requirements!

- **Email list-serves**

- Management of list-serves to keep them relevant
 - Too big is not conducive for dialogue
 - Too many could create confusion



Ingredients for good coordination

- Time and patience
- Functional mechanisms
- Useful communication tools
- A good Coordinator /Coordination office who has
 - Good knowledge on REDD
 - Can understand the dynamics of REDD players
 - Skillful in communication and use of communication tools
 - Strong links with government
- Participants/stakeholders who are willing to coordinate



Role of UN-REDD as a “national framework programme”

National REDD Programme

UN-REDD Country Programme

National projects on
specific REDD themes

Project A
by Donor A

Project B by
NGO B

Local
implementation
projects

Project C
by Donor C

Project D
by NGO D

Project E
by Donor E

Project F
by NGO F



What UN-REDD Programmes need to keep in mind for better coordination

- Neutrality
- Proactive communication
- Openness
- Transparency
- Clear distinction between “role of the Government” and “role of the Programme”
 - The Programme can be facilitators, but the capacity needs to be developed in the Government and National Partners.



What can UN-REDD Programmes do?

- Acknowledge its role in promoting and building capacity for improved coordination.
- Allocate time and human resources towards promoting and building capacity for improved coordination.
 - Sit down, spend plenty of time mulling over issues together with Government/Network secretariat/Network partners, and in the process develop national coordination capacity!
 - Target capacity building of National Network coordinator
 - Focus efforts towards improving communication tools and communication opportunities for National Network members

Thank you.

